1st Half 2023 Financial Results

ELLAKTOR GROUP

September 15, 2023



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Group Business Update.

- On March 30th, 2023, Ellaktor S.A., AKTOR Concessions S.A. and Intrakat S.A. signed an agreement for the sale and purchase of all shares in AKTOR S.A.
- The completion of this transaction is **pending** clearance from the Hellenic Competition Commission, which initiated a stage B process on August 30th, 2023.
- The transaction is expected to close by the end of the year.
- On September 9th, 2023, REDS S.A. announced advanced exclusive negotiations with Trade Estates REIC (Fourlis Group) for the likely sale of its fully-owned subsidiary, Gyalou Emporiki S.A., the owner of the 'Smart Park' retail park.

- In compliance with IFRS 5 ('Non-current Assets Held for Sale and Discontinued Operations'):
 - The book values of assets and liabilities for all companies in the Construction segment and Gyalou Emporiki S.A. were classified as 'Held for Sale' as of June 30, 2023.
 - Financial information is reported separately for Discontinued Operations (D.O.) and Continuing Operations (C.O.).
 - In 2022, D.O. includes the RES and, for comparability, the Construction segments. In 2023, D.O. includes only the Construction segment.



Contents.





1. Group Financial & Business Update



Financial Highlights.

- I. H1'23 C.O. Revenue at €186m, unchanged vs. the same period last year.
- 2. H1'23 C.O. EBITDA at €94m, a YoY increase of 29% (Group EBITDA at €85m). C.O. EBITDA margin at 51%.
- 3. H1'23 C.O. Pre-tax Profit at €46.3m vs.
 €11.5m during H1'22. C.O. Net Income at €32.1m vs. practically break-even in the respective 2022 period.

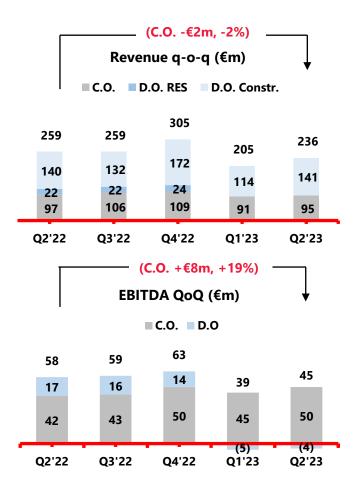
- 4. Group Net Cash⁽¹⁾: €181m vs. Net Cash⁽²⁾ equal to €152m at the end of 2022.
- 5. Equity attributable to shareholders at €840m.
- 6. H1'23 C.O Operating Cash Flow at €86.7m, compared to €66.4m during the same period last year.



Excluding Moreas and lease liabilities IFRS 16.
 Adjusted to reflect Construction and Gyalou Emporiki S.A. as H.F.S.

C.O.: Continuing Operations

H1' 23 Group Revenue & EBITDA.



	€m	H1'22	H1'23	Δ%	Q2′22 LTM	Q2′23 LTM	Δ%
e	Concessions	126.6	135.0	7%	261.7	277.4	6%
	Environment	55.7	49.5	(11%)	115.4	116.3	1%
)e	Real Estate	4.2	4.9	18%	9.1	10.6	16%
Revenu	Other	0.3	0.7	>100%	0.5	0.9	76%
	Eliminations	(0.3)	(4.4)	<(100%)	(0.7)	(4.6)	<(100%)
	Continuing Operations	186.5	185.8	(0%)	386.1	400.5	4%
	Discontinued Operations *	292.9	255.0	(13%)	615.5	604.4	(2%)
	Total	479.4	440.8	(8%)	1,001.6	1,004.9	0%
	€m	H1'22	H1'23	Δ%	Q2′22 LTM	Q2'23 LTM	Δ%
۷	Concessions	68.6	84.9	24%	154.7	167.8	9%
6	Environment	7.2	6.1	(14%)	13.9	14.3	3%
EBI-	Real Estate	2.7	8.6	>100%	7.7	12.0	56%
ш	Other	(5.4)	(5.5)	(1%)	(10.6)	(7.3)	31%
	Continuing Operations	73.0	94.2	29%	165.7	186.9	13%
	Discontinued Operations *	43.5	(9.6)	<(100%)	65.8	20.4	(69%)
	Total	116.5	84.6	(27%)	231.5	207.3	(10%)
	EBITDA Margin % C.O.	39%	51%		43%	47%	
	EBITDA Margin %	24%	19%		23%	21%	

* RES & Construction.



Segments: Business Update I/II.

CONSTRUCTION

- As of June 30, 2023, AKTOR's backlog was €2.2bn, with €263m worth of projects signed during H1'23. These include:
 - Rizomylos-Kalamata highway (€123m),
 - Hersonisos-Neapoli part of Northern Crete Highway -BOAK (€49m), and
 - Panathinaikos FC stadium (€29m).
- An additional €20m has been signed post June 30, 2023. AKTOR and its subsidiaries have been declared preferred bidders for projects valued at €415m, thus bringing the current backlog to €2.6bn.
- AKTOR is actively participating in competitive bidding processes for projects with a total value of €12bn at various stages.

CONCESSIONS

- Traffic for Attiki Odos was up by 11.8% YoY in H1'23, and 10% higher compared to the pre-Covid levels of H1'19. The latest updates on AKTOR's PPP projects:
- Pylia Odos S.A., a company jointly owned by AKTOR Concessions (60%) and INTRAKAT (40%), signed a **30-year PPP** for the construction, operation, and maintenance of the Southwest Peloponnese road axis on April 21, 2023.
- The partnership between GEK TERNA (55%), AKTOR Concessions (20%), and INTRAKAT (25%) signed a **30-year PPP** for the Hersonisos-Neapoli part of the Northern Crete Highway on April 21, 2023.
- A consortium between AKTOR Concessions (50%) and Mytilineos (50%) submitted a binding offer for the construction, operation, maintenance, and concession of the Chania-Heraklion part of the Northern Crete Highway on May 8, 2023.
- On May 17, 2023, GEK Terna (36%), AKTOR Concessions (32%), and AVAX (32%) submitted an Unsolicited Proposal (Project ATHINA I) which includes **extensions of Attica's road network** towards Lavrio, Rafina, and Vouliagmenis avenue.



Segments: Business Update II/II.

ENVIRONMENT

- A 50/50 joint venture with Watt signed a contract for the operation, maintenance, and leachate capacity increase in the western Attica integrated waste management facility. The construction budget is €17.3m, and the 4-year operation budget is €24.3m with a preemption right of €33.1m for an extra 4 years.
- A €3m contract was signed for a sanitary landfill site and composting unit construction in Milos.
- A 50/50 AKTOR-HELECTOR joint venture has been declared as the preferred bidder for a €82m contract procured by PPC for a 65MWth natural gas-fired co-generation plant in Kardia, Kozani.
- Following the decision by the Council of State, a joint venture led by HELECTOR (80%) is the sole competitor for the waste processing unit in Hersonissos, Crete. The construction budget is €21.5m, and the operation budget is €12.4m over 3 years, with a preemption right of €12.4m for an extra 3 years.
- HELECTOR is participating in several new tenders, which have the potential to increase both the construction backlog and revenues from operation.

REAL ESTATE

- Financial closing of Gournes was completed in February 2023.
- Two plots of land in Romania were sold for a total consideration of €13m and a profit of €5.8m in April and May 2023.
- Smart Park maintained its positive momentum, with footfall higher by 21% and tenants' retail sales soaring by 27% YoY respectively in H1'23.
- REDS is currently in exclusive, advanced negotiations with Trade Estates REIC for a likely sale of Smart Park.



2. Key Financial Figures





Consolidated P&L.



- ✓ For H1'23, Group revenues amounted to €441m, representing an 8% annual decline. However, C.O. remained flat YoY at €186m, while D.O. stood at €255m, reflecting a 13% YoY decrease due to the exclusion of RES activity.
- Domestic sales accounted for 95% of C.O. revenues and 79% of consolidated revenues.
- ✓ C.O. total cost base, excluding depreciation and comprising both cost of sales and other operating expenses, decreased by 7% to €103m.
- ✓ C.O. EBITDA increased by 29% YoY, reaching €94m, primarily attributable to Concessions.
- ✓ C.O. pre-tax earnings increased fourfold to €46m, and post-tax earnings reached €32m, compared to breakeven results from the previous year.



Consolidated P&L - IFRS 5.

	Сог	ntinuing Operat	ions	Disc	ontinued Opera	tions	Total		
€m	H1'22	H1'23	Δ%	H1'22	H1'23	Δ%	H1'22	H1'23	Δ%
Net sales	186.5	185.8	(0%)	292.9	255.0	(13%)	479.4	440.8	(8%)
Cost of Sales*	(92.6)	(79.6)	14%	(241.2)	(255.7)	(6%)	(333.8)	(335.2)	(0%)
Gross profit	93.9	106.2	13%	51.7	(0.6)	<(100%)	145.6	105.6	(27%)
Selling & Admin. expenses*	(18.7)	(23.8)	(28%)	(9.3)	(9.7)	(4%)	(28.0)	(33.5)	(20%)
Other income & Other gain/(loss)*	(3.7)	9.1	>100%	1.2	0.7	(38%)	(2.5)	9.8	>100%
Share of profit/(loss) from associates	1.5	2.7	80%	(0.1)	-	100%	1.5	2.7	88%
EBITDA	73.0	94.2	29%	43.5	(9.6)	<(100%)	116.5	84.6	(27%)
EBITDA Margin (%)	39%	51%		15%	(4%)		24%	19%	
Depreciation/Amortization	(37.5)	(37.0)	1%	(15.9)	(1.2)	92%	(53.4)	(38.2)	28%
Operating results	35.5	57.2	61%	27.6	(10.8)	<(100%)	63.1	46.4	(26%)
Income from dividends	1.5	0.9	(39%)	(0.0)	-	100%	1.5	0.9	(39%)
Financial income & (expenses)	(25.5)	(11.9)	54%	(8.2)	(5.6)	31%	(33.7)	(17.5)	48%
Profit/(Loss) before tax	11.5	46.3	>100%	19.4	(16.4)	<(100%)	30.9	29.8	(3%)
Income tax	(11.8)	(14.1)	(20%)	(6.7)	(2.8)	59%	(18.5)	(16.9)	9%
Net profit/(loss)	(0.3)	32.1	>100%	12.7	(19.2)	<(100%)	12.4	12.9	4%

*Excluding Depreciation and Amortization

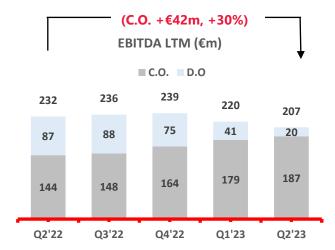


Consolidated P&L.

€m	H1'22	H1'23	Δ%	Q2'22	Q2′23	Δ%
Net sales	479.4	440.8	(8%)	259.2	235.6	(9%)
Cost of Sales*	(333.8)	(335.2)	(0%)	(188.5)	(179.4)	5%
Gross profit	145.6	105.6	(27%)	70.7	56.2	(21%)
Selling & Admin. expenses*	(28.0)	(33.5)	(20%)	(15.9)	(20.9)	(31%)
Other income & Other gain/(loss)*	(2.5)	9.8	>100%	2.3	7.8	>100%
Share of profit/(loss) from associates	1.5	2.7	88%	1.2	2.2	84%
EBITDA	116.5	84.6	(27%)	58.2	45.3	(22%)
EBITDA Margin (%)	24%	19%		22%	19%	
Depreciation/Amortization	(53.4)	(38.2)	28%	(26.0)	(18.6)	28%
Operating results	63.1	46.4	(26%)	32.2	26.7	(17%)
Income from dividends	1.5	0.9	(39%)	1.5	0.9	(39%)
Financial income & (expenses)	(33.7)	(17.5)	48%	(14.8)	(8.7)	41%
Profit/(Loss) before tax	30.9	29.8	(4%)	18.9	18.9	(0%)
Income tax	(18.5)	(16.9)	9%	(13.5)	(8.4)	38%
Net profit/(loss)	12.4	12.9	4%	5.4	10.4	93%

*Excluding Depreciation and Amortization.

(+€3m, +0%) Net Sales LTM (€m) ■ C.O. ■ D.O 1,044 1,029 1,016 1,002 1,005 100 109 108 626 **60**4 907 944 894 403 401 Q2'22 Q3'22 Q4'22 Q1'23 Q2'23





Consolidated Balance Sheet.



- ✓ Consolidated shareholders' funds: €840m, equivalent to 33% of total assets.
- ✓ Total liquidity: €413m (including €32m for Moreas), compared to €508m at the end of 2022.
- ✓ Total indebtedness: €597m (including €397m for Moreas), compared to €692m at the end of 2022.
- ✓ Group Net Debt: remains steady at €185m. Excluding Moreas, there's a Group Net Cash position of €180m.



Consolidated Balance Sheet (IFRS 5).

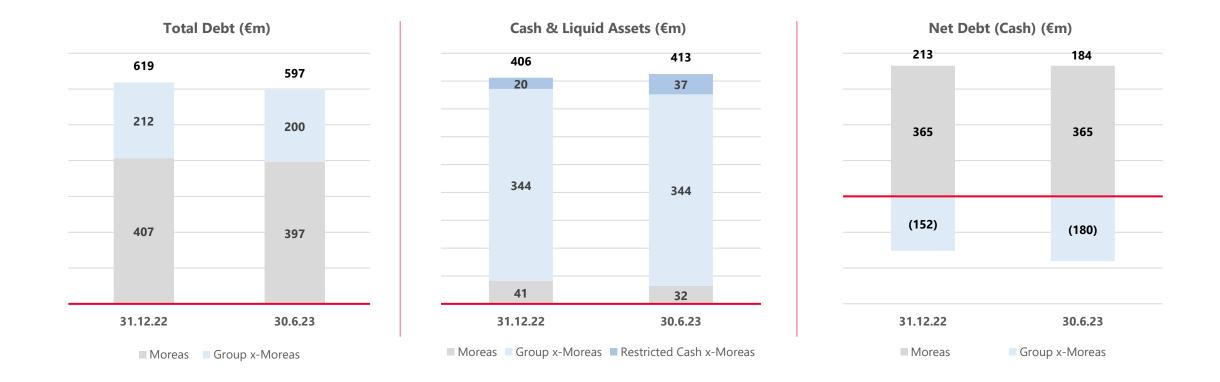
€m	Dec.'22	Jun.'23	Δ%
PPE, Intangible assets & Investment Property	632.6	492.5	(22%)
Investment in subsidiaries, associates and joint ventures	203.7	205.4	1%
Financial assets at amortized cost and at FV through OCI	68.8	96.3	40%
State financial contribution	216.8	212.6	(2%)
Receivables	758.8	208.8	(72%)
Other non-current assets	48.5	45.3	(7%)
Other current assets	24.6	6.7	(73%)
Time deposits over 3 months	10.0	2.6	(74%)
Cash (incl. restricted cash)	488.6	400.6	(18%)
Assets classified as held for sale	0.0	863.5	nc
Total Assets	2,452.4	2,534.3	3%

€m	Dec.'22	Jun.'23	Δ%
Equity excl. non-controlling interests	827.9	839.7	1%
Non-controlling interests	85.7	86.0	0%
Equity	913.5	925.7	1%
Total borrowings	691.6	597.2	(14%)
Lease liabilities*	63.4	62.1	(2%)
Trade and other payables	505.8	123.7	(76%)
Current income tax liabilities	26.0	32.7	26%
Dividends payable	0.3	0.0	(100%)
Other current provisions	70.5	92.4	31%
Derivative financial instruments	31.0	36.6	18%
Other non-current liabilities	150.3	86.7	(42%)
Liabilities classified as held for sale	0.0	577.3	nc
Total liabilities	1,538.9	1,608.6	5%
Total Equity and Liabilities	2,452.4	2,534.3	3%

* Including current and non-current.



Group⁽¹⁾ Net Debt Breakdown.



• (1) For comparability purposes Debt and Cash items have been adjusted as of 31.12.22 to reflect Construction (D.O.) and Gyalou Emporiki S.A. as H.F.S.

• Lease liabilities (IFRS 16) excluded throughout.



Consolidated Cash Flow (IFRS 5).

€m	6M '22	6M '23	Δ%
Cash and equivalents at start of period	357.9	413.5	16%
CFs from Operating Activities (C.O.)	66.4	86.7	31%
CFs from Operating Activities (D.O.)	(24.1)	(85.7)	<(100%)
Total CFs from Operating Activities	42.3	1.0	(98%)
CFs from Investment Activities (C.O.)	25.7	(0.7)	<(100%)
CFs from Investment Activities (D.O.)	(6.4)	(1.5)	77%
Total CFs from Investment Activities	19.3	(2.2)	<(100%)
CFs from Financing Activities (C.O.)	(33.9)	(14.5)	57%
CFs from Financing Activities (D.O.)	(25.0)	(12.3)	51%
Total CFs from Financing Activities	(58.9)	(26.7)	55%
Net increase / (decr.) in cash & equivalents	2.7	(28.0)	<(100%)
Exchange differences in cash & eq.	0.8	(0.2)	<(100%)
Cash and equivalents at end of period	361.4	385.3	7%
-of which (D.O.)	24.6	42.3	72%

D.O. historically comparable

CF from **Operating Activities**

 Adversely affected by a net movement of approximately €20m from receivables relative to payables.

CF from Investment Activities

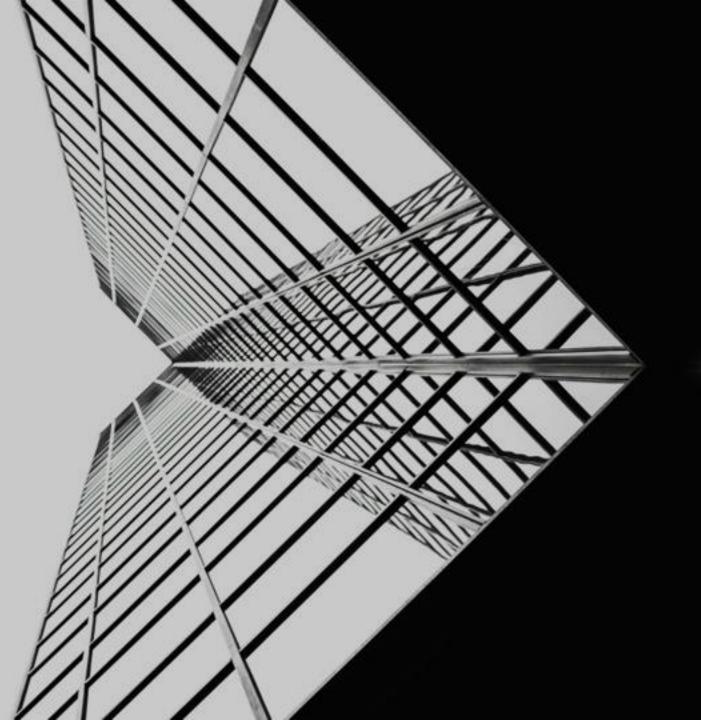
- Outflow of €21m for the acquisition of Gournes.
- Outflow of €5.4m, primarily related to capital expenditures at Alimos Marina (€2.3m) and AKTOR (€1.2m).
- Inflow of €13.3m from the sale of two properties in Romania.
- Inflow of €6.6m from interest income.

• CF from **Financing Activities**

- New bank loan disbursements totaling €89.3m (Gyalou: €69m, AKTOR: €14m).
- Loan repayments of €82.3m (Gyalou: €28.3m, AKTOR: €25.5m, AKTOR Concessions: €11m, Moreas: €10.6m).



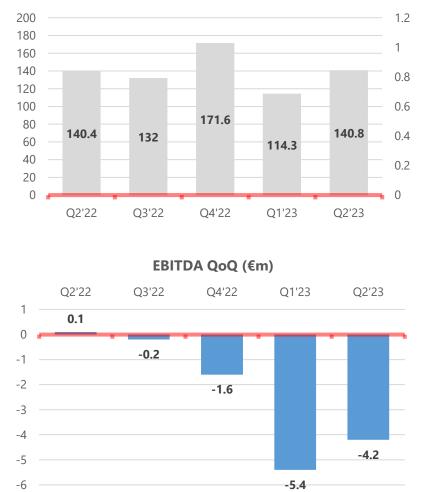
3. Financial Performance by Segment





Construction (Discontinued Operations).

- H1'23 revenues: €255m, up 6% YoY, driven by new Greek projects and accelerated Centura project in Romania.
- Domestic activities: 68% of revenues, 57% of backlog.
- EBITDA losses: €9.6m, compared to break-even last year due to old loss-making projects in Greece and Romania.
- Pandemic support boosts Public Investments, creating significant opportunities for Infrastructure projects, but personnel shortage is a concern.
- Material price increases slowing down, but industry challenges persist particularly regarding the progress of existing projects; legislative interventions such as price revisions act as a budget hedge.

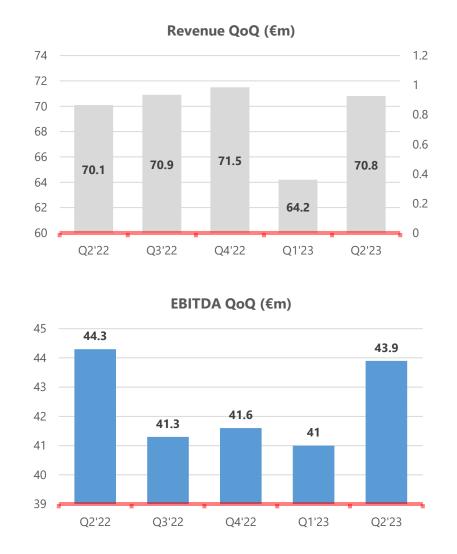






Concessions.

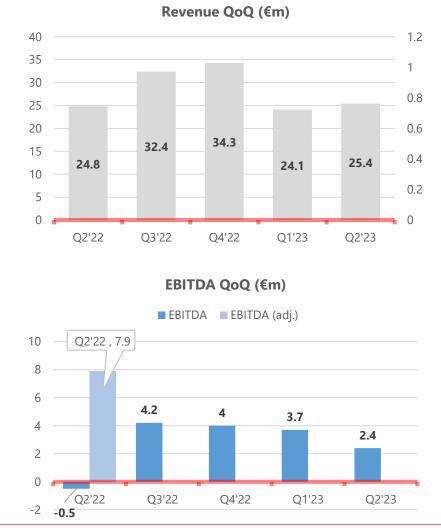
- Operating profitability improved by 24% YoY in H1'23, driven by strong traffic performance across all assets, especially for Attiki Odos.
- Adjusting for the €9m cost of the 'Elpis' snowstorm in Q1'22, EBITDA still grew by a respectable 9% on a comparable YoY basis.





Environment.

- Turnover for H1'23 **dropped by 11% to €50m**, mainly due to:
 - Increased input volumes and gate fees (+€1.4m).
 - The full integration of the clinical incinerator activities (+€0.8m).
 - The suspension of operations of the Osnabruck facility (-€3.8m).
 - The lower prices of recyclables compared to the inflated 2022 levels (-€3.5m).
 - A slowdown in construction activity (-€1m).
- EBITDA for the period was €6.1m, reflecting a 14% YoY decrease, partly attributable to a €1.2m asset write-off related to life-cycle maintenance. Excluding this exceptional item, EBITDA for the period would have shown a 2.5% YoY increase.
- EBIT and pre-tax profits rose by 1% and 5% YoY respectively, thanks to lower depreciation charges and better financial items.

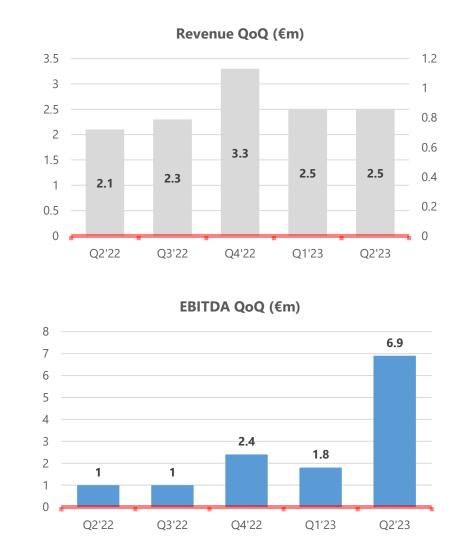


 Q2'22 EBITDA has incorporated a provision for retrospective adjustment regarding increased RES revenue compensated at Day Ahead Market (DAM-spot) prices.





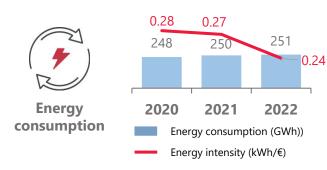
- Two plots of land in Romania were sold for a total consideration of €13m and a profit of €5.8m in April and May 2023.
- H1'23 revenues increased substantially by 18% to €4.9m.
- EBITDA for the same period was €8.6m, nearly tripling YoY, primarily due to the €5.8m gain from the sale of two assets in Romania.
- Excluding this one-time gain, EBITDA would have still grown by 5%, despite higher marketing and promotional costs and above-average operating expenses, including utility fees and legal and financial advisory fees.



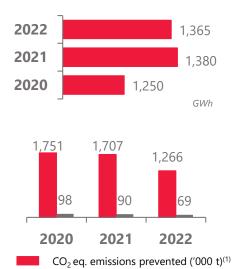


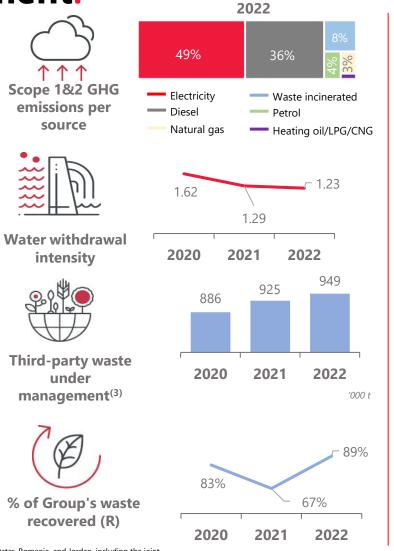


ESG Footprint-Environment.









Key 2022 Achievements





Initiated the design of the roadmap towards zero GHG Emissions by 2050



In process of recognition and evaluation of climate risks and their potential financial impacts in line with TCFD



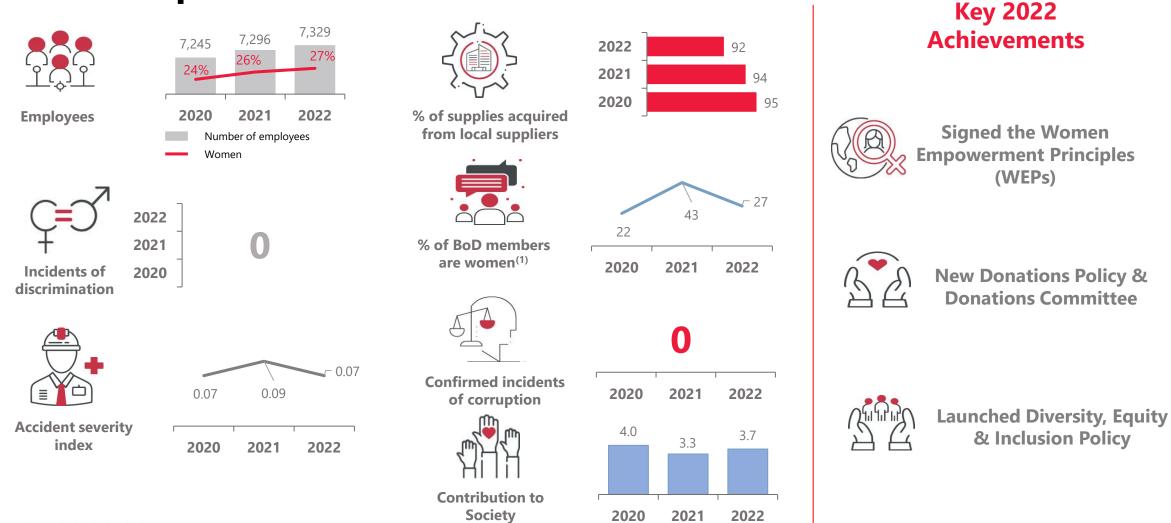
CO2 eq.

emissions⁽¹⁾

- Abovementioned figures include activities in Greece, Germany, Cyprus, Qatar, Romania, and Jordan, including the joint ventures in which the Group companies have more than 50% and / or exercise management. (1) For 2020 and 2021 the emission prevented were recalculated with revised coefficients.
 - Scope 1 & 2 only. Emissions from Biogas Plants are not included.
- (2) Scope 1 & 2 only. Emissions from B
 (3) Environment Business Unit

CO₂ eq. emissions produced ('000 t)⁽²⁾

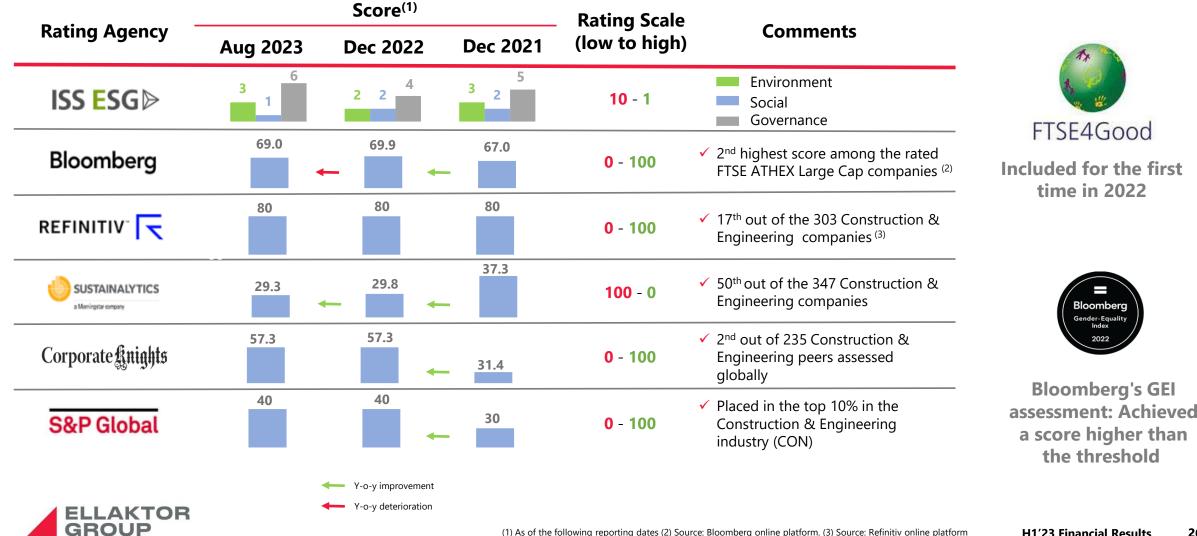
ESG Footprint-Social & Governance.

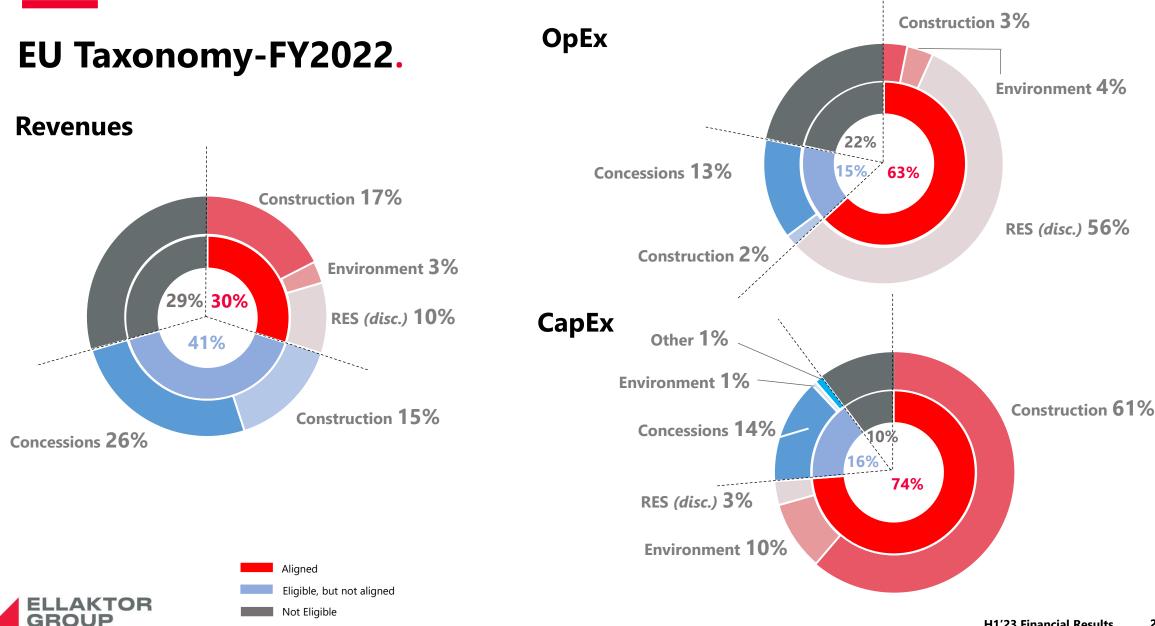




Abovementioned figures include activities in Greece, Germany, Cyprus, Qatar, Romania, and Jordan, including the joint ventures in which the Groupm companies have more than 50% and / or exercise management. (1) BOD composition as of 31/12/2022







5. Appendix





P&L by Segment H1'23.

H1'23 in €m	Concessions	Environment	Real Estate	Other	Elimin.	Continuing Operations	Discontinued Operations	Total
Net sales	135.0	49.5	4.9	0.7	(4.4)	185.8	255.0	440.8
Cost of Sales*	(45.3)	(38.3)	(0.4)	(0.4)	4.8	(79.6)	(255.7)	(335.2)
Gross profit	89.8	11.3	4.5	0.3	0.4	106.2	(0.6)	105.6
Selling & Administrative expenses*	(8.2)	(5.4)	(1.8)	(8.2)	(0.4)	(23.8)	(9.7)	(33.5)
Other income & Other gain/(losses)*	2.9	0.3	5.9	0.0	0.0	9.1	0.7	9.8
Share of profit/(loss) from associates	0.4	(0.0)	-	2.4	-	2.7	-	2.7
EBITDA	84.9	6.1	8.6	(5.5)	(0.0)	94.2	(9.6)	84.6
Depreciation/Amortization	(33.6)	(1.9)	(0.8)	(0.7)	-	(37.0)	(1.2)	(38.2)
Operating results	51.3	4.2	7.8	(6.2)	(0.0)	57.2	(10.8)	46.4
Income from dividends	0.9	-	-	-	-	0.9	-	0.9
Financial income & (expenses)	(12.4)	1.2	(2.4)	1.8	0.0	(11.9)	(5.6)	(17.5)
Profit/(Loss) before income tax	39.9	5.4	5.4	(4.4)	0.0	46.3	(16.4)	29.8
Income tax	(11.4)	(2.0)	(0.6)	(0.1)	0.0	(14.1)	(2.8)	(16.9)
Net profit/(loss)	28.4	3.4	4.8	(4.5)	0.0	32.1	(19.2)	12.9

*Excluding Depreciation and Amortization



P&L by Segment H1'22.

H1'22 in €m	Concessions	Environment	Real Estate	Other	Elimin.	Continuing Operations	Discontinued Operations	Total
Net sales	126.6	55.7	4.2	0.3	(0.3)	186.5	292.9	479.4
Cost of Sales*	(46.5)	(45.7)	(0.4)	(0.2)	0.2	(92.6)	(241.2)	(333.8)
Gross profit	80.1	10.0	3.8	0.1	(0.1)	93.9	51.7	145.6
Selling & Administrative expenses*	(7.4)	(4.7)	(1.6)	(5.4)	0.5	(18.7)	(9.3)	(28.0)
Other income & Other gain/(losses)*	(5.6)	1.8	0.5	(0.1)	(0.4)	(3.7)	1.2	(2.5)
Share of profit/(loss) from associates	1.5	(0.0)	-	-	-	1.5	(0.1)	1.5
EBITDA	68.6	7.2	2.7	(5.4)	0.0	73.0	43.5	116.5
Depreciation/Amortization	(33.3)	(3.0)	(0.9)	(0.3)	-	(37.5)	(15.9)	(53.4)
Operating results	35.3	4.2	1.8	(5.8)	-	35.5	27.6	63.1
Income from dividends	1.5	-	-	-	-	1.5	(0.0)	1.5
Financial income & (expenses)	(8.5)	1.0	(1.0)	(16.9)	-	(25.5)	(8.2)	(33.7)
Profit/(Loss) before income tax	28.3	5.1	0.8	(22.7)	-	11.5	19.4	30.9
Income tax	(8.2)	(3.0)	(0.5)	(0.1)	-	(11.8)	(6.7)	(18.5)
Net profit/(loss)	20.1	2.2	0.3	(22.8)	-	(0.3)	12.7	12.4

*Excluding Depreciation and Amortization



Net Debt by Segment.

30.06.2023 in € m	Concessions (excl. Moreas)	Environment	Real Estate (excl. Gyalou)	Other	Group (excl. Moreas, Gyalou)	Moreas (non- recourse)	Group	Assets H.F.S.	Total Group
Short-term Debt	27.3	3.3	2.5	0.6	33.7	17.5	51.3	36.2	87.5
Long-term Debt	153.9	12.4	0.0	0.0	166.3	379.6	545.9	65.1	611.0
Total Debt	181.2	15.7	2.5	0.6	200.0	397.1	597.2	101.3	698.4
Cash	246.8	19.9	11.6	53.4	331.7	11.3	343.0	42.3	385.3
Time deposits over 3 months	2.7	-	-	-	2.7	-	2.7	-	2.7
Restricted Cash	12.9	2.5	21.2	0.1	36.7	20.9	57.6	45.9	103.5
Financial Assets at amortized cost	9.5	-	-	-	9.5	-	9.5	-	9.5
Total Cash + Liquid Assets	271.9	22.3	32.8	53.5	380.5	32.2	412.7	88.2	500.9
Net Debt/ (Cash)	(90.7)	(6.6)	(30.3)	(52.9)	(180.5)	364.9	184.5	13.1	197.5
Intra-segment debt	(179.8)	(8.0)	-	(84.4)	(272.2)	79.3	(192.9)	192.9	-

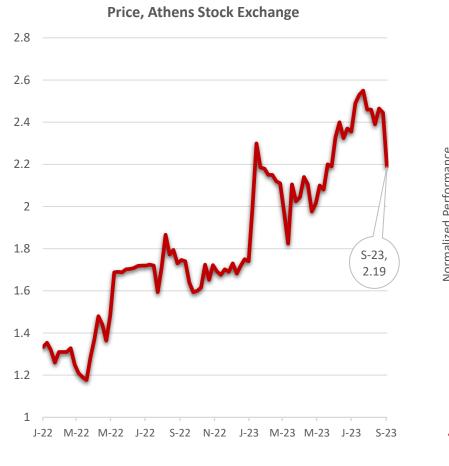
31.12.2022 in € m	Concessions (excl. Moreas)	Environment	Real Estate (excl. Gyalou)	Other	Group (excl. Moreas, Gyalou)	Moreas (non- recourse)	Group	Assets H.F.S.	Total Group
Short-term Debt	22.0	3.4	3.3	(0.0)	28.7	18.9	47.7	71.9	119.6
Long-term Debt	168.3	14.8	0.3	0.0	183.5	387.6	571.1	0.9	572.0
Total Debt	190.3	18.3	3.6	0.0	212.2	406.6	618.8	72.8	691.6
Cash	195.3	20.4	0.2	109.1	325.1	20.5	345.6	67.9	413.5
Time deposits over 3 months	10.0	-	-	-	10.0	-	10.0	-	10.0
Restricted Cash	13.7	1.9	4.2	0.1	20.0	20.9	40.9	34.3	75.1
Financial Assets at amortized cost	9.4	-	-	-	9.4	-	9.4	-	9.4
Total Cash + Liquid Assets	228.4	22.3	4.5	109.2	364.4	41.4	405.9	102.2	508.0
Net Debt/ (Cash)	(38.1)	(4.1)	(0.8)	(109.2)	(152.2)	365.2	212.9	(29.3)	183.6
Intra-segment debt	(177.4)	(8.0)	(2.0)	(19.9)	(207.3)	76.9	(130.4)	130.4	-

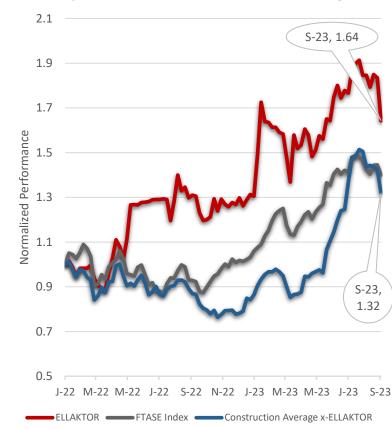


• H.F.S. includes Construction (D.O.) and Gyalou Emporiki S.A.

• Lease liabilities (IFRS 16) excluded throughout.

Equity, Performance & Shareholders.



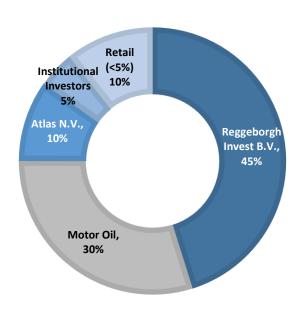


Performance since Jan. 3rd, 2022

Source: Bloomberg

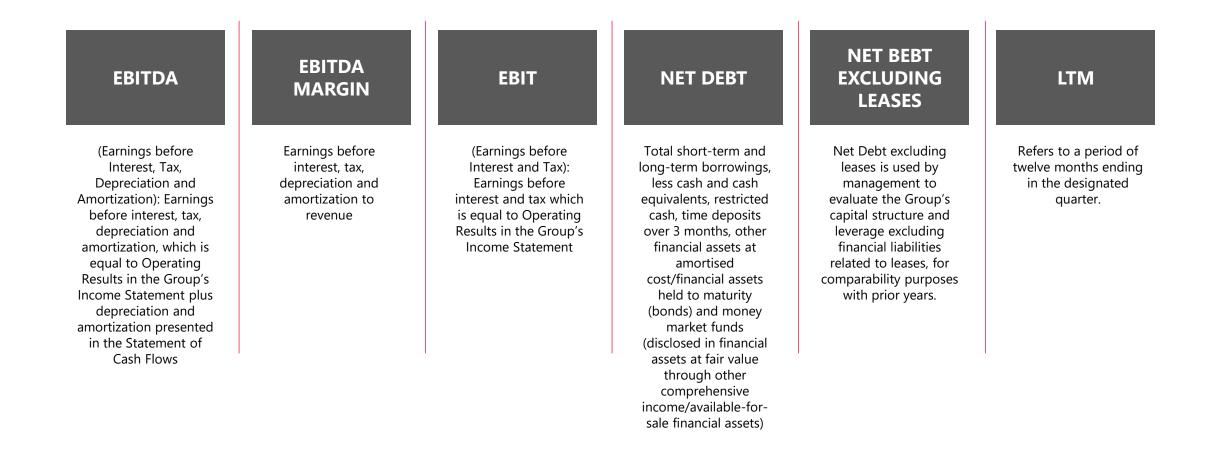
Comparative Performance, Athens Stock Exchange

Shareholders' structure as of August 31, 2023





Glossary / Alternative Performance Measures.





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