

## 9M 2010 Results

30/11/2010

# **Highlights of 9M 2010 Results**

- ✓ The economic crisis and the extra tax measures implemented in Greece to tackle the sovereign debt crisis negatively impacted the Group's financial results
  - revenues decreased by 21.8% to € 1,302.2 ml mainly as a result of lower construction revenues (reduced by ~ € 328 ml)
  - operating profit (EBIT) reached € 119.1 ml compared to € 174.8 ml in 9M2009 due to decreased operating profitability in Construction (by ~ € 26 ml) and Concessions (by ~ € 31 ml)
- Net income after minorities reached € 8.5 ml, also negatively affected by
  - extraordinary taxation of ~ € 16 ml
  - losses of Elpedison Power and European Goldfields
- ▲ Construction operating margin stood at 2.2%
- ✓ Construction backlog as of 30/9/2010 is € 2.6 bn
- ✓ Despite the negative environment and limited liquidity in the banking sector, the Group is able to secure adequate financing for its activities
- Total group debt as of 30/9/10 increased to € 1,875.3 ml vs € 1,694.1 ml as of 31/12/09
  - corporate related Net Debt (Debt less cash and cash equivalents<sup>(1)</sup> excl. non-recourse BOT projects)
    as of 30/9/2010 increased to € 571.2 ml vs € 372.3 ml asof 31/12/2009 having financed the group's
    capex and increased working capital needs

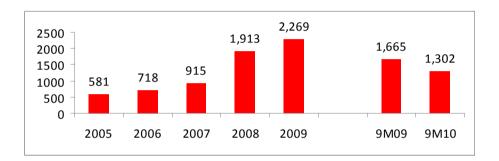
Notes:

(1) Includes bonds that mature in 2010

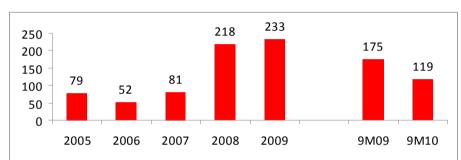


## **Evolution of key P&L figures (IFRS in € ml)**

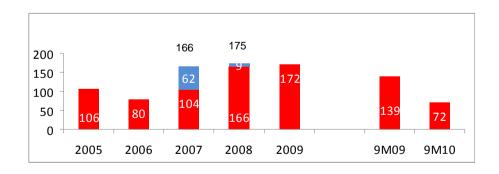
#### Revenues



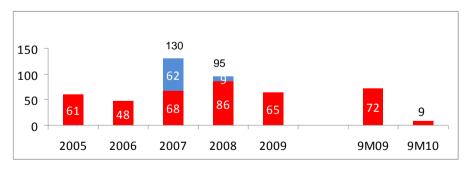
#### **EBIT**



#### **Profit Before Tax**



#### **Net Income After Minorities**



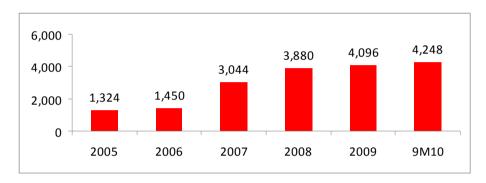
Non recurring profit

Notes: 2008 and 2009 results include the full impact of the Pantechniki acquisition and the subsequent full consolidation of Attiki Odos and as such are not comparable to the 2005, 2006 and 2007 results

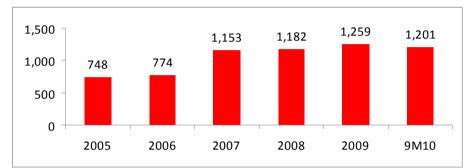


## **Evolution of key Balance Sheet figures (IFRS in € ml)**

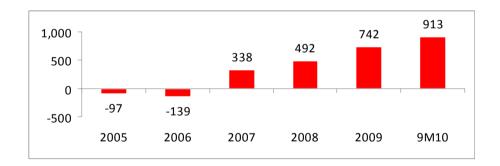
#### **Total Assets**



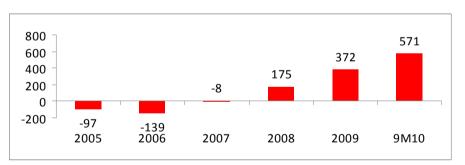
### **Total Equity**



#### Net Debt (1)



#### **Corporate Net Debt** (2)



#### Notes

(2) Excluding debt and cash / cash equivalents of non recourse BOT related projects



# **Consolidated P&L (IFRS in € ml)**

	9M 2009	9M 2010	Change (%)	4
Revenues	1,665.0	1,302.2	-21.8%	-
EBITDA	248.8	203.2	-18.4%	
EBITDA margin (%)	14.9%	15.6%		4
EBIT	174.8	119.1	-31.9%	
EBIT margin (%)	10.5%	9.1%		
Profits from Associates	4.2	-2.1	-149.1%	
Profit before Tax	138.8	72.2	-48.0%	4
Profit Before Tax margin (%)	8.3%	5.5%		4
Profit after Tax before Minorities	100.8	18.9	-81.2%	
Net Profit after Minorities	72.4	8.5	-88.3%	4
Earnings per share (1)	0.42	0.05	-88.3%	

<sup>(1)</sup> Weighted average number of shares :172,656,051 (9M09) and 172,431,279 (9M10) Extraordinary taxation stood at € 15.7 ml



## **Consolidated Balance Sheet (IFRS in € ml)**

#### Small increase in Balance Sheet items

	31/12/2009	30/9/2010	Change (%)	Total Assets increased by 3.7% mainly due
Long Term Assets	2,002.7	2,136.7	6.7%	<ul><li>to</li><li>increase in intangible assets (mainly</li></ul>
Cash and Cash Equivalent	743.2	685.6	-7.8%	Moreas concessions rights ~ € 100
Other Current Assets (1)	1,349.7	1,425.6	5.6%	ml)
Total Assets	4,095.6	4,247.9	3.7%	- increase of investments in associates
Short Term Debt	311.1	446.1	43.4%	from ~€ 185 ml to ~€ 198 ml (due to the Group's participation -€ 20 ml- in
Other Short Term Liabilities	848.3	782.6	-7.7%	the share capital increase of
Long Term Debt	1,383.0	1,429.2	3.3%	Elpedison)
Other Long Term Liabilities	294.2	389.1	32.3%	The increase in Short Term Debt by € 135
Total Liabilities	2,836.6	3,047.0	7.4%	ml to € 446.1 ml, is due to reclassification of long term bond loans to short term as
Shareholders Equity	1,258.9	1,200.8	-4.6%	they mature within one year from the
Shareholders Equity (excluding minorities)	984.6	931.3	-5.4%	current balance sheet date (30/9/2010)

<sup>(1)</sup> As of  $30/9/2010 \in 188.9$  ml of deposits longer than 3 months and  $\in 87.5$  ml of bonds held to maturity are disclosed in Other Current Assets . The respective figures for 31/12/2009 were  $\in 209$  ml of deposits longer than 3 months



### **Group Debt Analysis (IFRS in € ml)**

#### Corporate related Net Debt increased to € 571.2 ml

			•		rotal group de
	31/12/2009	30/9/2010	Change (%)		1,875 as a res
Short Term Debt	311.1	446.1	43.4%		<ul><li>Conces</li><li>(includes</li></ul>
Long Term Debt	1,383.0	1,429.2	3.3%		MOREA
Total Debt	1,694.1	1,875.3	10.7%		<ul><li>Constru</li><li>ELLAK</li></ul>
Less: Non Recourse Debt	958.8	1,002.8	4.6%		<ul><li>Wind Fa</li></ul>
Subtotal Debt (excluding non recourse debt)	735.3	872.5	18.7%	4	Total Group's of (including depo
Cash and Cash Equivalent (1)	952.2	962.0	1.0%		months and bo
Less: Cash and Cash Equivalent related to Non Recourse Debt	589.2	660.7	12.1%		reached € 962 Corporate rela
Total Cash excluding Non Recourse Debt	363.0	301.3	-17.0%		30/9/2010 read
	070.0	F74.0	<b>50</b> 40/		372.3 ml as of
Net Debt (Cash)	372.3	571.2	53.4%		financed the g
					increased worl

Total group debt increased (10.7%) to € 1,875 as a result of net debt increase in

- Concessions by ~ € 100 ml.
   (includes new drawdowns for MOREAS project ~ € 82 ml.)
- Construction by ~€ 14 ml
- ELLAKTOR by ~ € 50 ml
- Wind Farms by ~ € 21 ml.
- Total Group's cash and cash equivalent (including deposits longer than three months and bonds held to maturity) reached € 962 ml as of 30/9/2010
- Corporate related Net Debt as of 30/9/2010 reached € 571.2 ml vs € 372.3 ml as of 31/12/2009, having financed the group's capex and increased working capital requirements

<sup>(1)</sup> As of 30/9/2010 € 188.9 ml of deposits longer than 3 months and € 87.5 ml of bonds held to maturity are disclosed in Other Current Assets . The respective figures for 31/12/2009 were € 209 ml of deposits longer than 3 months



# **Consolidated Cash Flows (IFRS in € ml)**

The increase in Net Debt has financed mainly group Capex requirements

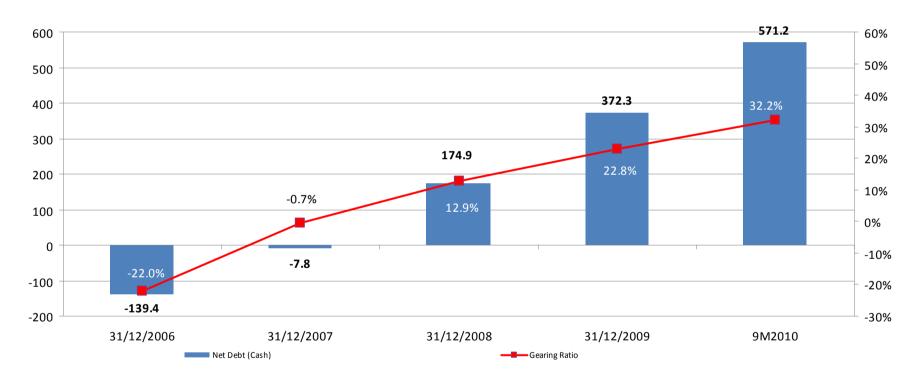
	9M 2009	9M 2010	Change (%)	<b>4</b>	Positive operating cash flows of 4.3 ml  Cash outflows from investment activities
Cash Flows from Operating Activities	22.0	4.3	-80.2%		reached € 221 ml and include  - ~ € 90 ml for the purchase of EIB bonds (bonds held to maturity)
Cash Flows from Investment Activities	-212.5	-220.6	3.8%		<ul> <li>~ € 20ml participation in Elpedison's share capital increase</li> </ul>
Cash Flows form Financing Activities	91.3	158.6	73.7%		<ul> <li>~ € 102 ml capex in concessions (mainly for the concession right for Moreas)</li> </ul>
Net increase / (decrease) in cash and cash equivalent	-99.3	-57.6			<ul> <li>~ € 12 ml capex in construction / quarries</li> <li>~ € 17 ml of wind farms capex</li> </ul>
Cash equivalents at start of period	794.8	743.2	-6.5%		<ul> <li>inflows of ~ € 20 from reclassification of deposits longer than 3 months to deposits</li> </ul>
Cash equivalents at end of period	695.5	685.6	-1.4%	<b>4</b>	Cash flows from financing activities (~€ 159 ml) are effectively the net debt increase (new loans less loan repayments)



### Corporate related Net Debt and group gearing

... despite the increase in corporate related Net Debt, the gearing remains low (32.2%)

Evolution of Corporate related Net Debt (Cash) (1) / Gearing ratio (2)



- (1) Corporate related Net Debt = (Short and Long Term Debt excluding BOT related Debt) (Cash & Cash Equivalents incl. deposits > 3months under receivables and bonds held to maturity maturing in 2010 but excl. cash & cash equivalents, deposits > 3 months under receivables and bonds held to maturity maturing in 2010 of BOT related projects)
- (2) Gearing ratio = Corporate related Net Debt / (Equity + Corporate Related Net Debt)



## **Loan Maturity profile (IFRS in € ml)**

30/9/2010 in € ml	Short Term		Long Term		Tatalilana	
	<1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total Loans	
Corporate	398 (2)	174	262	39	873	
Non-recourse BOT projects	48 (3)	240	241	474	1,003	
TOTAL	446 (1)	414	503	512	1,875	

#### Notes:

- (1) The increase of short term debt to € 446 ml vs 31/12/2009 is mainly due to the reclassification of long term bond loans to short term as they mature within one year from the current balance sheet date (30/9/2010)
- (2) Includes € 125 ml bond loans of ELLAKTOR, which the Group will aim to extend, while the remaining short term loans are mainly contract related financing of Construction projects
- (3) Includes ~€ 38 ml of Attiki Odos bond loans that mature within one year and ~€ 11 ml of Thermaiki Odos short term loans

#### **Net debt evolution**

		30/9/2010		31/12/2009				
	Loans	Cash	Net Debt	Loans	Cash	Net Debt		
Corporate	872.5	301.3	571.2	735.3	363.0	372.3		
Non-recourse BOT projects	1,002.8	660.7	342.1	958.8	589.2	369.6		
Total	1,875.3	962.0	913.4	1,694.1	952.2	741.9		



# Parent Company Financial Statements (IFRS in € ml)

			_				
	9M 2009	9M 2010	Change (%)		31/12/2009	30/9/2010	Change (%)
Revenues	0.4	0.0		Long Term Assets	1,010.3	1,035.6	2.5%
EBITDA	-1.7	1.0		Cash and Cash	11.9	37.8	216.6%
EBIT	-2.6	0.1		Equivalent		<i>57.16</i>	210.070
Net Profit before Minorities	22.0	7.1	-67.9%	Other Current Assets	34.9	23.4	-32.9%
				Total Assets	1,057.2	1,096.8	3.7%
				Short Term Debt	0.0	125.0	-
				Other Short Term Liabilities	9.3	10.1	8.4%
				Long Term Debt	215.0	139.6	-35.1%
				Other Long Term Liabilities	2.2	1.6	-27.0%
				Total Liabilities	226.6	276.4	22.0%
				Shareholders Equity	830.6	820.4	-1.2%



### Segmental analysis of 9M 2010 Results (IFRS in € ml)

	Construction &Quarries	Real Estate	Concessions	Environment	Wind Farms	Other	Total
Revenues	981.0	2.1	217.5	59.4	15.4	26.9	1,302.2
EBITDA	54.2	-1.6	123.5	17.1	9.6	0.3	203.2
EBITDA margin (%)	5.5%	-76.1%	56.8%	28.9%	62.6%	1.3%	15.6%
Operating profit (EBIT)	21.3	-1.8	80.6	13.6	6.2	-0.8	119.1
EBIT margin (%)	2.2%	-86.6%	37.1%	22.9%	40.4%	-2.9%	9.1%
Profit before Tax	10.2	-1.9	56.7	12.3	4.9	-10.0	72.2
Profit before Tax margin (%)	1.0%	-90.0%	26.1%	20.7%	31.9%	-37.3%	5.5%
Net Income (after Tax)	-3.6	-2.7	29.5	6.2	3.1	-13.6	18.9
Net Income margin (%)	-0.4%	-126.0%	13.6%	10.4%	20.3%	-50.6%	1.5%
Net income (after tax) / adjusted for (without) the extraordinary taxation (1)	1.8	-2.4	33.9	8.4	3.3	-10.4	34.7
Net Income after Minorities	3.8	-1.5	13.6	3.7	2.3	-13.5	8.5

Note:

(1) Extraordinary taxation was: -5.4 -0.3 -4.4 -2.2 -0.1 -3.2 -15.7



### Segmental analysis of 9M 2009 Results (IFRS in € ml)

	Construction &Quarries	Real Estate	Concessions	Environment	Wind Farms	Other	Total
Revenues	1,309.4	3.3	243.2	84.8	7.7	16.7	1,665.0
EBITDA	76.3	-3.3	151.6	18.0	5.1	1.1	248.8
EBITDA margin (%)	5.8%	-100.7%	62.3%	21.2%	66.2%	6.6%	14.9%
Operating profit (EBIT)	47.5	-3.5	112.0	15.4	3.3	0.1	174.8
EBIT margin (%)	3.6%	-106.3%	46.1%	18.1%	43.6%	0.7%	10.5%
Profit before Tax	40.6	-2.6	86.1	14.8	1.9	-1.9	138.8
Profit before Tax margin (%)	3.1%	-78.7%	35.4%	17.4%	24.3%	-11.6%	8.3%
Net Income (after Tax)	28.5	-2.9	65.4	11.4	1.4	-3.0	100.8
Net Income margin (%)	2.2%	-89.9%	26.9%	13.5%	18.1%	-18.0%	6.1%
Net Income after Minorities	29.7	-1.5	38.6	7.5	1.2	-3.1	72.4



## Segmental reporting : Construction<sup>(1)</sup> (IFRS in € ml)

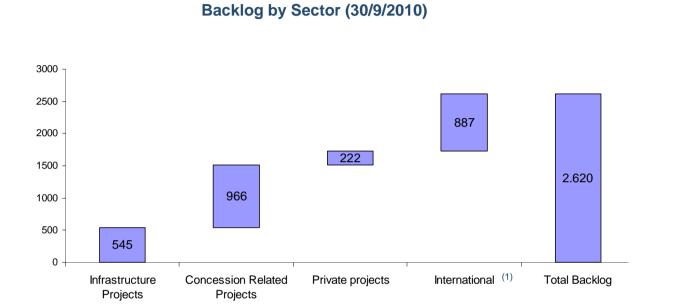
	9M 2009	9M 2010	Change (%)	▲ Construction revenues decreased by
Revenues	1,309.4	981.0	-25.1%	25.1 %, reflecting reduced backlog  1st Half 2010 revenue breakdown
EBITDA	76.3	54.2	-29.0%	<ul><li>30% from BOT projects in</li></ul>
EBITDA margin (%)	5.8%	5.5%		Greece
EBIT	47.5	21.3	-55.2%	- 30% from other infrastructure
EBIT margin (%)	3.6%	2.2%		<ul><li>projects in Greece</li><li>18% from private projects in</li></ul>
Profits from Associates	0.0	-0.2		Greece
Profit before Tax	40.6	10.2	-74.8%	- 3% from projects in Balkans
Profit before Tax margin (%)	3.1%	1.0%		<ul><li>19% from Middle East</li><li>Construction operating margin</li></ul>
Net Profit (before minorities)	28.5	-3.6	-112.5%	reduced to 2.2% vs 3.6% in 9M09
Net Profit margin (before minorities) (%)	2.2%	-0.4%		
Net Profit (after minorities)	29.7	3.8	-87.3%	

Note:

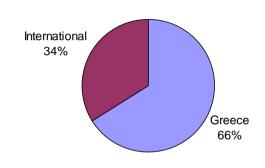
(1) Includes Quarries



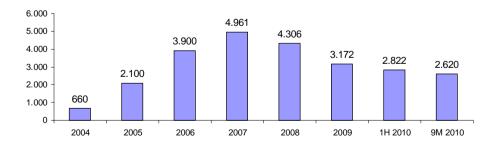
### **Segmental reporting: Construction (continued)**



#### **Backlog by Geographic Region**



#### **Backlog Evolution**



Notes:

(1) Includes € 629ml of the Blue City project in Oman (Aktor's share)



## **Segmental reporting : Concessions (IFRS in € ml)**

	9M 2009	9M 2010	Change (%)	4	Concession revenues decreased by 10.6% to € 217.5 ml
Revenues	243.2	217.5	-10.6%		<ul><li>Attiki Odos is the source of the</li></ul>
EBITDA	151.6	123.5	-18.5%		majority of revenues (~ €170 ml vs ~ €186 ml in 9M09)
EBITDA margin (%)	62.3%	56.8%			<ul> <li>revenues from Moreas (post</li> </ul>
EBIT	112.0	80.6	-28.0%		intragroup eliminations) amounted to € 45.2 ml (vs ~ €
EBIT margin (%)	46.1%	37.1%			36.9 ml in 9M09) of which € 12 ml is toll related revenues and
Profits from Associates	2.9	3.0	2.9%		(vs ~ €13 ml in 9M09)
Profit before Tax	86.1	56.7	-34.1%		Concession operating margin stood at 37.1%, reduced compared to last
Profit before Tax margin (%)	35.4%	26.1%			year's respective figures that included however success fees of AKTOR
Net Profit (before minorities)	65.4	29.5	-54.9%		CONCESSIONS of € 5.8 ml.
Net Profit margin (before minorities) (%)	26.9%	13.6%			<ul> <li>Profits from associates include:</li> <li>Rio-Antirrio Bridge: € 1.5 ml from</li> <li>1.8 ml in 9M09</li> </ul>
Net Profit (after minorities)	38.6	13.6	-64.8%		<ul> <li>Aegean Motorway (Maliakos): €</li> <li>1.6 ml from 1.1 ml in 9M09</li> </ul>
				4	Net Profit after minorities stood at €



13.6 ml

## **Segmental reporting : Environment (IFRS in € ml)**

	9M 2009	9M 2010	Change (%)	4	Environment revenues decreased
Revenues	84.8	59.4	-30.0%		by 30% mainly due to the
EBITDA	18.0	17.1	-4.8%		completion of certain construction projects of HELECTOR
EBITDA margin (%)	21.2%	28.9%		4	9M 2010 revenue breakdown
EBIT	15.4	13.6	-11.7%		<ul> <li>42% from construction activities</li> </ul>
EBIT margin (%)	18.1%	22.9%			<ul><li>35% from waste</li></ul>
Profits from Associates	-0.1	0.1			management activities
Profit before Tax	14.8	12.3	-17.0%	4	<ul> <li>23% from renewables</li> <li>The increase of profitability</li> </ul>
Profit before Tax margin (%)	17.4%	20.7%			percentages is due to the
Net Profit (before minorities)	11.4	6.2	-46.2%		increase of waste management activities and also to the increase
Net Profit margin (before minorities) (%)	13.5%	10.4%			of performance and prices of
Net Profit (after minorities)	7.5	3.7	-51.0%		renewables sector



## **Segmental reporting : Wind Farms (IFRS in € ml)**

	9M 2009	9M 2010	Change (%)	<ul><li>✓ Wind farm revenues increased by</li><li>100.7% reflecting the increased</li></ul>
Revenues	7.7	15.4	100.7%	installed capacity of Eltech Anemos,
EBITDA	5.1	9.6	89.7%	which are 87MW as of 30/9/2010 and the increase in prices
EBITDA margin (%)	66.2%	62.6%		▲ Another 147 MW are currently under construction
EBIT	3.3	6.2	86.0%	<ul><li>23 MW wind farm in Thrace</li></ul>
EBIT margin (%)	43.6%	40.4%		(expected to become operational in 2010)
Profits from Associates	0.0	0.0		- 7.65 MW wind farm in Lakonia
Profit before Tax	1.9	4.9	163.4%	(expected to become operational in 2010)
Profit before Tax margin (%)	24.3%	31.9%		<ul> <li>71.5 MW of 4 wind farms in Piraeus (Vromosikia, Lambousa,</li> </ul>
Net Profit (before minorities)	1.4	3.1	125.7%	Asprovouni, Ortholithi)
Net Profit margin (before minorities) (%)	18.1%	20.3%		<ul> <li>40 MW wind farm in</li> <li>Arcadia/Argolida (Lyrceion Oros)</li> <li>5 MW hydroelectric in Grevena</li> </ul>
Net Profit (after minorities)	1.2	2.3	93.8%	■ EBIT margin stood at 40.4%



## Segmental reporting : Real Estate (IFRS in € ml)

	9M 2009	9M 2010	Change (%)	4	The international crisis in
Revenues	3.3	2.1	-34.9%	_	real estate continues to negatively impact the
EBITDA	-3.3	-1.6			segment's performance
EBITDA margin (%)	-100.7%	-76.1%			
EBIT	-3.5	-1.8			
EBIT margin (%)	-106.3%	-86.6%			
Profits from Associates	-0.1	-0.1			
Profit before Tax	-2.6	-1.9			
Profit before Tax margin (%)	-78.7%	-90.0%			
Net Profit (before minorities)	-2.9	-2.7			
Net Profit (after minorities)	-1.5	-1.5			



### Segmental reporting : Others (IFRS in € ml)

Other activities include ELLAKTOR (parent), BIOSAR and the participations in European Goldfields / Hellas Gold and Mont Parnes Cazino

	9M 2009	9M 2010
Revenues	16.7	26.9
EBITDA	1.1	0.3
EBIT	0.1	-0.8
Profits from Associates	1.5	-4.8
Profit before Tax	-1.9	-10.0
Net Profit / Loss (before minorities)	-3.0	-13.6
Net Profit / Loss (after minorities)	-3.1	-13.5

Change (%) 60.7%

Revenues are mostly attributable to BIOSAR (developer of solar plants)
Income from associates reduced from profits of € 1.5 ml to losses of € 4.8 ml due to

- reduction of Mont Parnes Casino profits from € 3.0 ml as of 30/9/2009 to € 1.6 ml as of 30/9/2010
- € 2.2 vs € 0.8 ml in 9M09 losses from HE&D / Elpedison
- Increased losses of European
   Goldfields from € 0.6 ml as of
   30/9/2009 to € 4 ml as of 30/9/2010
- Other expenses are
  - financial expenses of € 4.4 ml
  - administrative expenses of € 4.4 ml

