



## **2012 Group Results**

29/03/2013

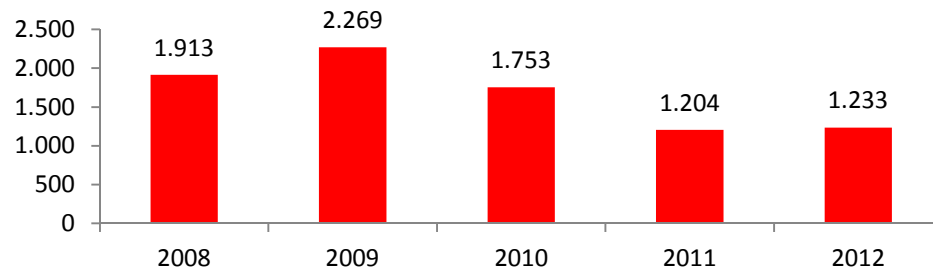
# 2012 financial highlights

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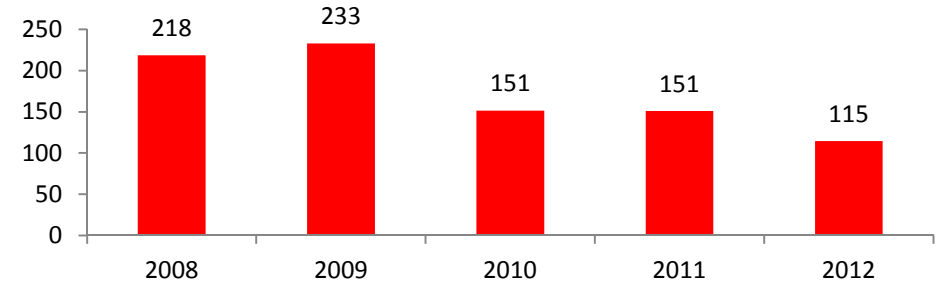
- ▲ In the current difficult economic environment, group results are stabilising :
  - Group revenues increased by 2.4% in 2012 reaching € 1,232.8 ml, mainly as a result of increased Construction revenues
  - Operating profit (EBIT) amounted to € 114.6 ml decreased by of 24% vs 2011 that included however, extraordinary gains
  - Profit before tax reached € 57.9 ml vs € 90.0 ml as of 2011 and net profit after tax reached € 32.3 ml vs € 72.9 ml as of 2011
- ▲ Total construction backlog stands at € 3.1 bln. In addition € 785 mln of contracts are pending signature
  - the significant backlog increase (for the first time since 2009) signals positive prospects for future construction revenues
- ▲ Negotiations to re-initiate the suspended BOT projects are on-going with the implementation timetable target within 1H2013
- ▲ The gradual deleveraging of the group is continuing with corporate related Net Debt as of 31/12/2012 decreasing to € 513.2 ml vs € 596.0 ml as of 31/12/2011 and € 531.0 mln as of 30/9/2012
  - in the 1<sup>st</sup> quarter 2013 the group refinanced on a long term basis debt at AKTOR (~ € 99 ml) and GYALOU (Smart park ~ € 25 ml)
  - negotiations on the refinancing of debt at ELLAKTOR, AKTOR Concessions and REDS are at an advanced stage with the key relationship banks of the group
- ▲ The group has limited exposure to Cyprus with deposits of approximately €0,6 ml and € 1,9 ml at Cyprus Popular Bank and Bank of Cyprus respectively, while Cyprus contributes only ~ 1% of group revenues

# Evolution of key P&L figures (IFRS in € ml)

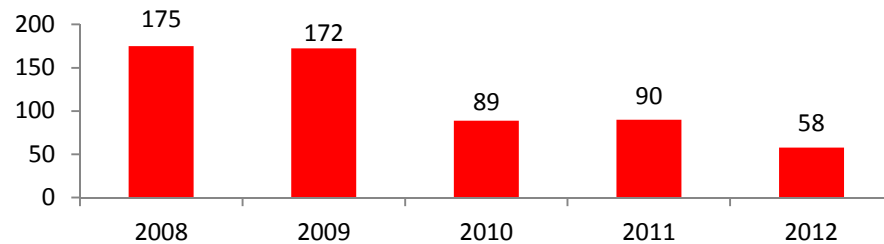
## Revenues



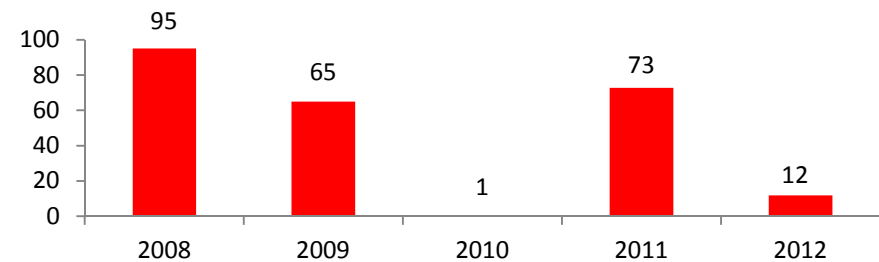
## EBIT (1) (2)



## Profit Before Tax



## Net Income After Minorities

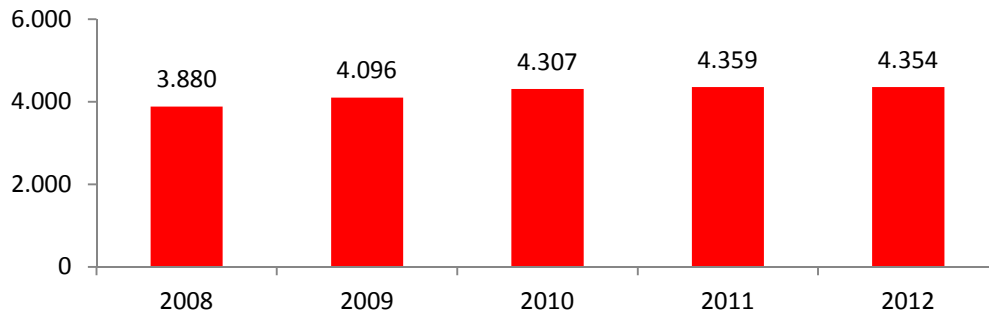


Notes :

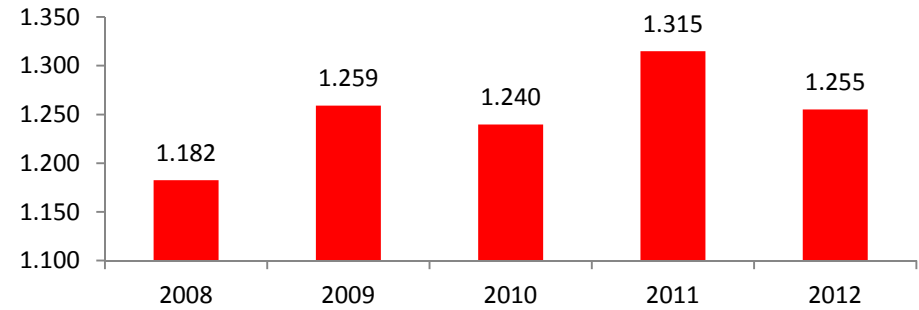
- (1) Operating profit (EBIT) of 2011 includes profit from the sale of a 7.07% stake in EGU to Qatar Holdings and from reclassifying the remaining participation in EGU and Hellas Gold as financial assets available for sale, provisions for doubtful receivables of € 77 ml and adjustments for revised profitability of construction backlog
- (2) Operating Profit (EBIT) of 2012 includes profit from the sale of Eldorado shares of € 19 ml and provisions for doubtful receivables of € 13 ml

# Evolution of key Balance Sheet figures (IFRS in € ml)

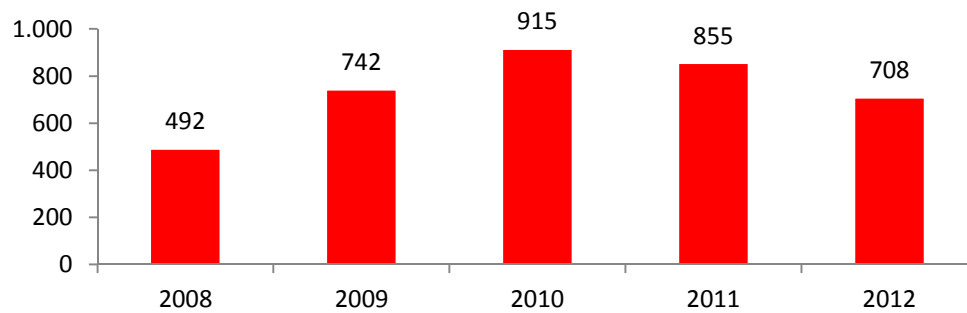
### Total Assets



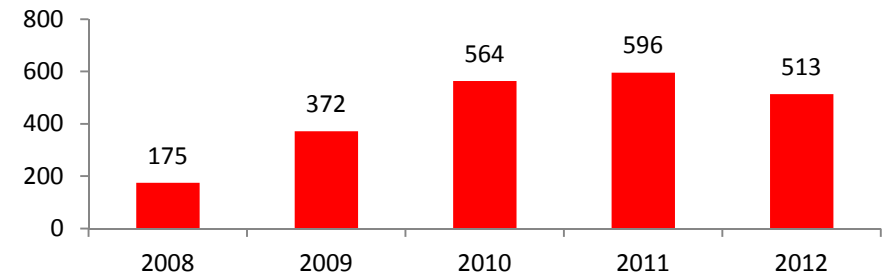
### Total Equity



### Net Debt



### Corporate Net Debt <sup>(1)</sup>



Notes :

(1) Excluding debt and cash / cash equivalents of non recourse BOT related projects

# Consolidated P&L (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)
Revenues	1,204.3	1,232.8	2.4%
EBITDA	256.8	217.9	-15.2%
<i>EBITDA margin (%)</i>	21.3%	17.7%	
EBIT	150.8	114.6	-24.0%
<i>EBIT margin (%)</i>	12.5%	9.3%	
Profits/ (Loss) from Associates	1.1	2.3	115.0%
Profit/ (Loss) before Tax	90.0	57.9	-35.7%
<i>Profit Before Tax margin (%)</i>	7.5%	4.7%	
Profit/ (Loss) after Tax before Minorities	72.9	32.3	-55.7%
Net Profit/ (loss) after Minorities	72.8	11.8	-83.8%
Earnings/ (Loss) per share <sup>(1)</sup>	0.422	0.068	

- ▲ Revenues increased by 2.4% to € 1,232.8 ml mainly as a result of increased revenues in Construction (~ € 60 ml)
  - wind farms revenues increased by 28.5% to € 31.8 ml mainly due to increased installed capacity throughout the year
  - concession revenues decreased by ~€ 36 ml, while environment revenues also decreased marginally
- ▲ Group Operating Profit (EBIT) decreased by 24.0% and reached € 114.6 ml
  - 2012 results include profit of € 19 ml from the sale of Eldorado shares
- ▲ Profit before Tax reached € 57.9 ml and Net Profit after Minorities reached € 11.8 ml

Notes :

(1) Weighted average number of shares : 172,431,279 (2011 and 2012)

# Consolidated Balance Sheet (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)	
Intangible assets	1,093.1	1,078.7	-1.3%	▲ Financial assets available for sale reduced from € 284.9 mln to € 149.3 mln due to the sale of Eldorado shares (accounting value of € 94 mln) and the release of profits to the P&L and adjusting the fair value of the remaining stake (€ 42 mln)
Property, plant and equipment	471.6	463.7	-1.7%	
Financial assets available for sale	284.9	149.3	-47.6%	
Financial assets held to maturity <sup>(1)</sup>	182.6	158.7	-13.1%	
Receivables <sup>(1) (2)</sup>	1,002.8	1,192.5	18.9%	▲ Total receivables increased from € 1,002.8 ml to € 1,192.5 ml mainly as a result of <ul style="list-style-type: none"> <li>- the increase of trade receivables (invoiced) of € 86 ml</li> <li>- Increase of deposits over 3 months to € 101.1 ml (that under IFRS are disclosed under receivables)</li> </ul>
Other non-current assets	383.0	387.7	1.2%	
Other current assets	86.5	134.5	55.4%	
Cash (incl. restricted cash)	854.1	788.7	-7.7%	
<b>Total Assets</b>	<b>4,358.6</b>	<b>4,353.7</b>	<b>-0.1%</b>	
Total Debt	1,891.6	1,756.5	-7.1%	▲ Total equity excl. minorities decreased by € 86 ml (despite the profits) as a result of fair value adjustments and profit release of the stake in Eldorado (€ 42 ml), interest rate hedging adjustment (€ 23 ml), and absorbing minority losses at subsidiary companies (€ 30 ml mainly from Al Ahmadiyah AKTOR in UAE)
Other Short Term Liabilities	728.1	869.4	19.4%	
Other Long Term Liabilities	423.8	472.7	11.5%	
<b>Total Liabilities</b>	<b>3,043.6</b>	<b>3,098.5</b>	<b>1.8%</b>	
<b>Shareholders Equity</b>	<b>1,315.0</b>	<b>1,255.2</b>	<b>-4.6%</b>	
Shareholders Equity (excluding minorities)	1,053.4	967.1	-8.2%	

Notes:

(1) Includes both current and non current assets

(2) Receivables as of 31/12/2012 and 31/12/2011 include time deposits over 3 months of € 101.1 ml and 0 respectively

# Group Debt Analysis (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)
Short Term Debt	478.0	552.8	15.7%
Long Term Debt	1,413.6	1,203.6	-14.9%
Total Debt	1,891.6	1,756.5	-7.1%
Less: Non Recourse Debt	1,023.3	999.1	-2.4%
<b>Subtotal Debt (excluding non recourse debt)</b>	<b>868.3</b>	<b>757.4</b>	<b>-12.8%</b>
Cash and Cash Equivalent <sup>(1)</sup>	1,036.7	1,048.5	1.1%
Less: Cash and Cash Equivalent related to Non Recourse Debt	764.3	804.3	5.2%
<b>Total Cash excluding Non Recourse Debt</b>	<b>272.4</b>	<b>244.1</b>	<b>-10.4%</b>
<b>Net Debt (Cash)</b>	<b>596.0</b>	<b>513.2</b>	<b>-13.9%</b>

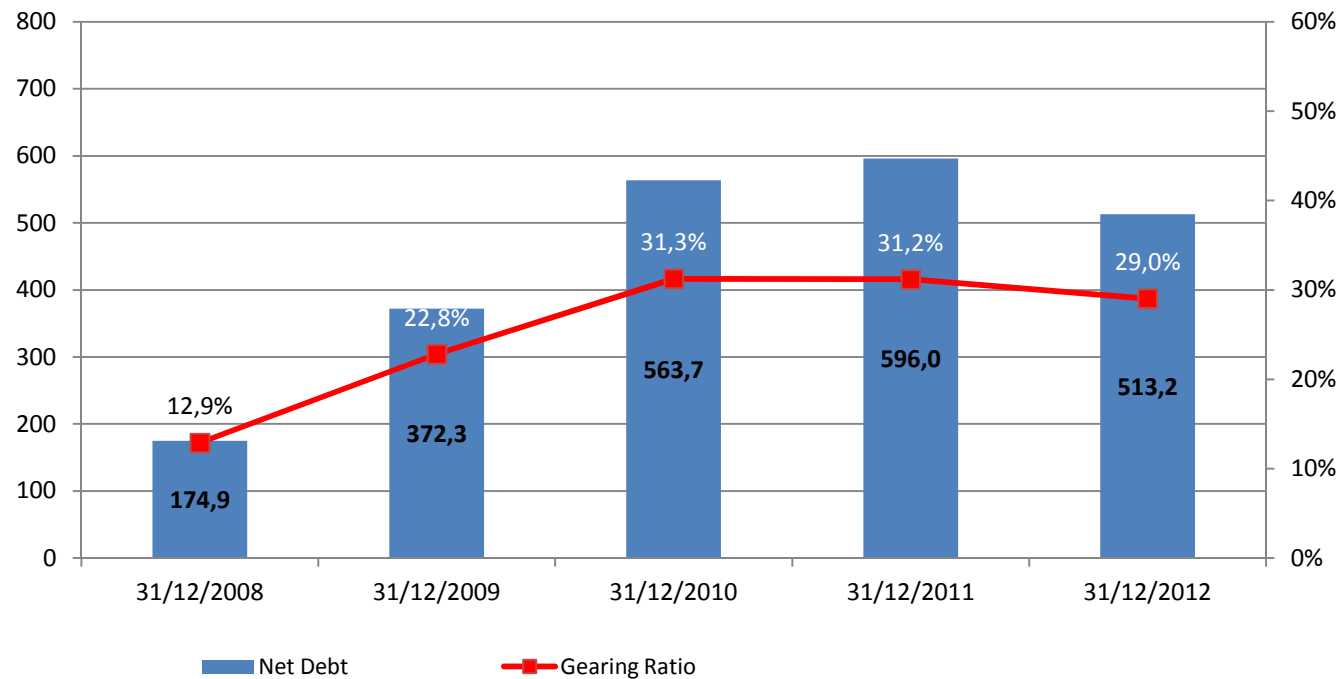
- ▲ Total group debt decreased to € 1,756.5 ml
- ▲ Short Term Debt stood at € 552.8 ml while long term debt was 1,203.6 ml
- ▲ Corporate related Net Debt as of 31/12/2012 reached € 513.2 ml vs € 596.0 ml as of 31/12/2011
- ▲ In the 1<sup>st</sup> Q 2013 the long term refinancing of maturing debt at AKTOR (~ € 99 ml) and GYALOU (€ 25 ml) was concluded (this is not reflected in the FY2012 financial statements) while negotiations on the refinancing of debt at ELLAKTOR, AKTOR Concessions and REDS are at an advanced stage

Notes:

(1) Cash and Cash Equivalent as of 31/12/2012 and 31/12/2011 include bonds held to maturity of € 158.7 ml and € 182.6 ml respectively and restricted cash of € 81.8 ml and € 47.9 ml respectively. The figures for 31/12/2012 also include time deposits over 3 months of € 101.1 ml

# Corporate related Net Debt and group gearing

Evolution of Corporate related Net Debt <sup>(1)</sup> / Gearing ratio <sup>(2)</sup>



Notes :

- (1) Corporate related Net Debt = (Short and Long Term Debt excluding BOT related Debt) – [Cash and Liquid Assets (i.e. Cash & Cash Equivalents, Restricted Cash, Time deposits over 3 months under receivables, bonds held to maturity) but excluding Cash and Liquid Assets of BOT related projects)
- (2) Gearing ratio = Corporate related Net Debt / (Equity + Corporate Related Net Debt)



# Consolidated Cash Flows (IFRS in € ml)

	31/12/2011	31/12/2012
Cash Flows from Operating Activities	44.7	114.6
Cash Flows from Investment Activities	5.2	-59.5
Cash Flows form Financing Activities	-35.1	-154.4
<b>Net increase / (decrease) in cash and cash equivalent</b>	14.8	-99.3
Cash equivalents at start of period	791.3	806.2
<b>Cash equivalents at end of period <sup>(1)</sup></b>	806.2	706.8

- ▲ Positive operating cash flows of € 114.6 ml
- ▲ Net Cash outflows from investment activities amounted to € 59.5 ml and include
  - inflows from the sale of Eldorado shares ~ € 113 ml
  - capex of ~ € 96 ml
    - Concessions : ~€ 45 mln (mainly Moreas)
    - Wind Farms: ~ € 26 ml
    - Construction: ~ € 18 ml
    - Real Estate: ~ € 4 ml
  - Outflows of ~ € 8 mln for equity participations (most notably the € 7 ml equity participation in Aegean Motorways)
  - Outflows of ~ € 101 ml from the transfer of cash to time deposits over 3 months
- ▲ Cash outflows from financing activities amounted to € 154.4 ml
  - reflecting mainly the net decrease of borrowings
  - also includes € 10.4 ml outflow for buying out minorities mostly at Helector and Herhof

Notes :

(1) Does not include bonds held to maturity, time deposits over 3 months or restricted cash

# Parent Company Financial Statements (IFRS in € ml)

	31/12/2011	31/12/2012		31/12/2011	31/12/2012	Change (%)
Revenues	0.7	0.2	Long Term Assets	1,041.7	1,034.9	-0.7%
EBITDA	2.3	-0.8	Cash and Cash Equivalent	3.5	0.8	-77.9%
EBIT	1.1	-1.9	Other Current Assets	8.5	8.0	-6.2%
Net Profit/ (Loss) before Minorities	-10.4	-16.4	<b>Total Assets</b>	<b>1,053.7</b>	<b>1,043.7</b>	<b>-1.0%</b>
			Short Term Debt	84.7	89.7	5.9%
			Other Short Term Liabilities	4.3	2.6	-38.8%
			Long Term Debt	159.3	161.6	1.4%
			Other Long Term Liabilities	1.2	2.0	61.6%
			<b>Total Liabilities</b>	<b>249.6</b>	<b>255.9</b>	<b>2.5%</b>
			<b>Shareholders Equity</b>	<b>804.1</b>	<b>787.7</b>	<b>-2.0%</b>

## Segmental analysis of 2012 Results (IFRS in € ml)

	Construction & Quarries	Real Estate	Concessions	Environment	Wind Farms	Other	Total
<b>Revenues</b>	<b>890.2</b>	<b>5.9</b>	<b>232.9</b>	<b>71.0</b>	<b>31.8</b>	<b>1.0</b>	<b>1,232.8</b>
<b>EBITDA</b>	<b>47.8</b>	<b>-1.2</b>	<b>132.9</b>	<b>21.3</b>	<b>20.9</b>	<b>-3.9</b>	<b>217.9</b>
<i>EBITDA margin (%)</i>	5.4%	-20.4%	57.1%	30.0%	65.8%	nm	17.7%
<b>EBIT</b>	<b>22.8</b>	<b>-2.4</b>	<b>70.7</b>	<b>15.7</b>	<b>13.2</b>	<b>-5.2</b>	<b>114.6</b>
<i>EBIT margin (%)</i>	2.6%	-41.2%	30.3%	22.1%	41.4%	nm	9.3%
<b>Profit before Tax</b>	<b>12.6</b>	<b>-4.5</b>	<b>48.9</b>	<b>15.1</b>	<b>4.7</b>	<b>-19.0</b>	<b>57.9</b>
<i>Profit before Tax margin (%)</i>	1.4%	-76.6%	21.0%	21.3%	14.9%	nm	4.7%
<b>Net Profit (before minorities)</b>	<b>5.5</b>	<b>-5.5</b>	<b>37.5</b>	<b>10.2</b>	<b>3.8</b>	<b>-19.2</b>	<b>32.3</b>
<i>Net Profit margin (before minorities) (%)</i>	0.6%	-94.2%	16.1%	14.4%	11.9%	nm	2.6%
<b>Net Profit (after minorities)</b>	<b>7.2</b>	<b>-3.4</b>	<b>17.2</b>	<b>7.0</b>	<b>3.0</b>	<b>-19.2</b>	<b>11.8</b>

## Segmental analysis of 2011 Results (IFRS in € ml)

	Construction & Quarries	Real Estate	Concessions	Environment	Wind Farms	Other	Total
<b>Revenues</b>	<b>830.3</b>	<b>2.9</b>	<b>268.9</b>	<b>73.4</b>	<b>24.7</b>	<b>4.1</b>	<b>1,204.3</b>
<b>EBITDA</b>	<b>79.8</b>	<b>-1.1</b>	<b>144.4</b>	<b>26.0</b>	<b>17.0</b>	<b>-9.4</b>	<b>256.8</b>
<i>EBITDA margin (%)</i>	9.6%	-35.9%	53.7%	35.4%	68.9%	nm	21.3%
<b>EBIT</b>	<b>49.5</b>	<b>-1.5</b>	<b>82.4</b>	<b>20.7</b>	<b>11.2</b>	<b>-11.5</b>	<b>150.8</b>
<i>EBIT margin (%)</i>	6.0%	-51.3%	30.7%	28.2%	45.3%	nm	12.5%
<b>Profit before Tax</b>	<b>31.8</b>	<b>-2.5</b>	<b>56.2</b>	<b>20.0</b>	<b>4.8</b>	<b>-20.2</b>	<b>90.1</b>
<i>Profit before Tax margin (%)</i>	3.8%	-84.1%	20.9%	27.3%	19.2%	nm	7.5%
<b>Net Profit (before minorities)</b>	<b>38.0</b>	<b>-3.9</b>	<b>40.9</b>	<b>15.2</b>	<b>3.5</b>	<b>-20.8</b>	<b>72.9</b>
<i>Net Profit margin (before minorities) (%)</i>	4.6%	-132.7%	15.2%	20.7%	14.1%	nm	6.1%
<b>Net Profit (after minorities)</b>	<b>63.1</b>	<b>-2.2</b>	<b>19.0</b>	<b>11.0</b>	<b>2.8</b>	<b>-20.9</b>	<b>72.8</b>

# Segmental reporting : Construction <sup>(1)</sup> (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)
Revenues	830.3	890.2	7.2%
EBITDA	79.8	47.8	-40.1%
<i>EBITDA margin (%)</i>	9.6%	5.4%	
EBIT	49.5	22.8	-53.9%
<i>EBIT margin (%)</i>	6.0%	2.6%	
Profits/ (Loss) from Associates	-4.0	-0.3	
Profit/ (Loss) before Tax	31.8	12.6	-60.3%
<i>Profit before Tax margin (%)</i>	3.8%	1.4%	
Profit/ (Loss) after Tax before Minorities	38.0	5.5	-85.6%
<i>Net Profit margin (before minorities) (%)</i>	4.6%	0.6%	
Net Profit/ (loss) after Minorities	63.1	7.2	-88.6%

- ▲ Revenues reached € 890.2 ml (€ 864.8 ml from construction and € 25.4 ml from Quarries)
- ▲ The 7.2 % revenue increase is mainly attributed to increased activity in the Balkans and construction of photovoltaics
- ▲ The focus remains on building the international backlog. Following 2012 success with new contracts in the Balkans exceeding € 500 ml, the most recent success is the award of projects of € 374 ml in Qatar
- ▲ 2012 revenue breakdown (before intra group eliminations)
  - 39% from infrastructure projects in Greece (incl. BOT)
  - 7% from private projects in Greece
  - 28% from the construction of photovoltaic plants
  - 19% from projects in Balkans
  - 8% from projects in the Middle East
- ▲ Operating profit reached € 22.8 ml vs € 49.5 ml as of 2011
  - it includes profit of € 19.0 ml from the sale of 1.5% stake in Eldorado

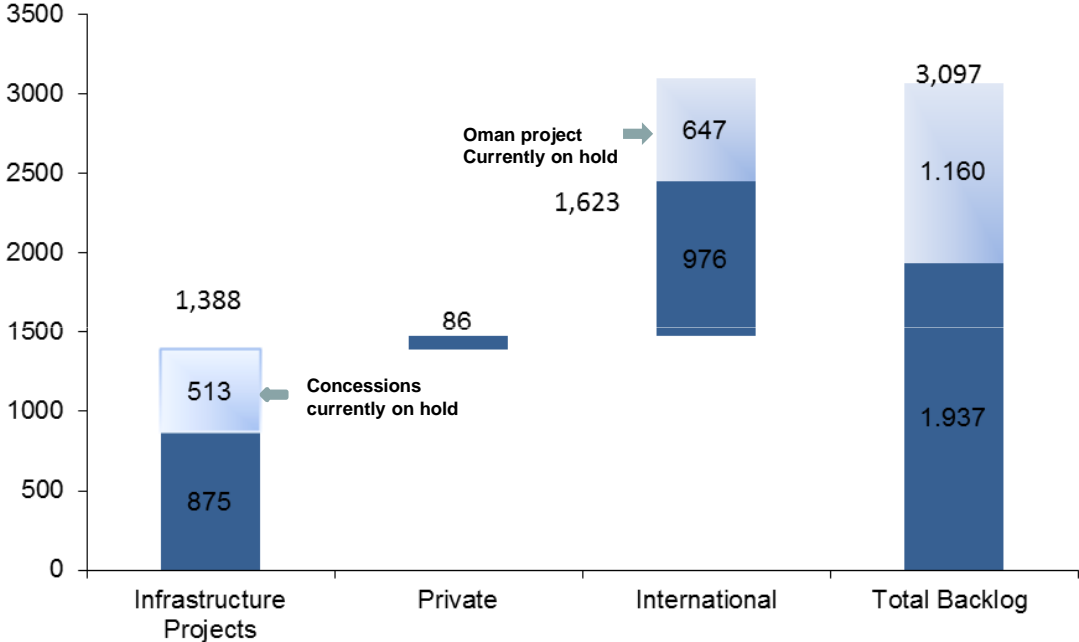
Note:

(1) Includes Quarries and BIOSAR ENERGY SA

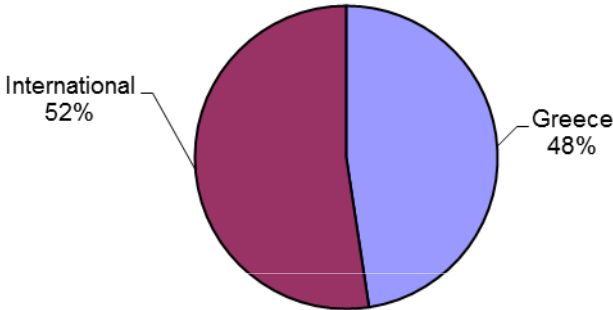
# Segmental reporting : Construction (continued)

... backlog stands at € 3.1 bn with another ~€785m of projects that remain to be signed

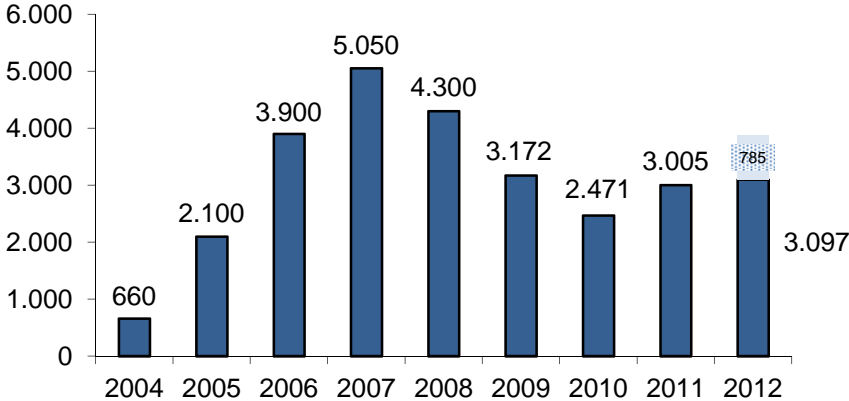
**Backlog Analysis by sector**



**Backlog by Geographic Region**



**Backlog evolution**



Notes:

(1) HELECTOR has backlog of ~ € 203 m not included in the backlog of € 3.1 bn (~ € 150 m from St Petersburg Project and ~ € 53 m from other projects)



## Segmental reporting : Concessions (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)	
Revenues	268.9	232.9	-13.4%	▲ Concession revenues reached € 232.9 ml (reduced by 13.4%)
EBITDA	144.4	132.9	-8.0%	▲ Attiki Odos despite reduced traffic volume (~ 14% in 2012) remains the major revenue contributor (~ € 175 ml)
<i>EBITDA margin (%)</i>	53.7%	57.1%		▲ Attiki Odos is expected to distribute dividends as from fiscal year 2012 and will be the main liquidity provider to AKTOR Concessions in the years to come
EBIT	82.4	70.7	-14.3%	▲ Revenues from Moreas (post intra group eliminations) amounted to ~ € 50 ml (vs ~ € 60 ml in 2011)
<i>EBIT margin (%)</i>	30.7%	30.3%		– ~ € 25 ml tolls (vs ~ € 26 ml in 2011)
Profits/ (Loss) from Associates	2.4	2.5	4.1%	– ~ € 25 ml (vs ~ € 34 ml in 2011) construction related revenue
Profit/ (Loss) before Tax	56.2	48.9	-12.8%	▲ Concessions operating margin stood at 30.3%
<i>Profit before Tax margin (%)</i>	20.9%	21.0%		▲ Profits from associates include:
Profit/ (Loss) after Tax before Minorities	40.9	37.5	-8.3%	– Rio-Antirrio Bridge: € 2.0 ml vs € 1.4 ml in 2011
<i>Net Profit margin (before minorities) (%)</i>	15.2%	16.1%		– Aegean Motorway (Maliakos): € 0.9 ml vs € 1.0 ml in 2011
Net Profit/ (loss) after Minorities	19.0	17.2	-9.5%	– Parking companies: losses of € 0.4 ml
				▲ Net Profit after minorities decreased to € 17.2 vs € 19.0 ml in 2011

## Segmental reporting : Environment (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)	
Revenues	73.4	71.0	-3.3%	<ul style="list-style-type: none"> <li>▲ Revenues reached € 71.0 ml, marginally reduced compared to 2011</li> </ul>
EBITDA	26.0	21.3	-18.2%	<ul style="list-style-type: none"> <li>▲ 2012 Revenue breakdown                             <ul style="list-style-type: none"> <li>- 23% from Construction</li> <li>- 26% from Renewables</li> <li>- 51% from Waste Management Services</li> </ul> </li> </ul>
<i>EBITDA margin (%)</i>	35.4%	30.0%		
EBIT	20.7	15.7	-24.2%	
<i>EBIT margin (%)</i>	28.2%	22.1%		<ul style="list-style-type: none"> <li>▲ Operating profit reached € 15.7 ml (decreased by 24.2%) while EBIT margin reached 22.1% vs 28.2% as of 2011 negatively affected by                             <ul style="list-style-type: none"> <li>- reduced profitability and losses at waste construction projects</li> <li>- the RES levy imposed on all RES electricity revenues (incl. BIOGAS)</li> <li>- bad debt provisions</li> </ul> </li> </ul>
Profits/ (Loss) from Associates	0.3	0.1	-80.2%	
Profit/ (Loss) before Tax	20.0	15.1	-24.7%	
<i>Profit before Tax margin (%)</i>	27.3%	21.3%		
Profit/ (Loss) after Tax before Minorities	15.2	10.2	-32.5%	<ul style="list-style-type: none"> <li>▲ We remain positive on the segment's prospects in Greece once the recapitalisation of the Greek banks is completed as there is a number of PPP type of projects being initiated by the government / municipalities. At the same time we continue to target international expansion</li> </ul>
<i>Net Profit margin (before minorities) (%)</i>	20.7%	14.4%		
Net Profit/ (loss) after Minorities	11.0	7.0	-35.9%	



## Segmental reporting : Wind Farms (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)	
Revenues	24.7	31.8	28.5%	▲ Wind Farms revenues increased by 28.5% and reached € 31.8 ml
EBITDA	17.0	20.9	22.7%	▲ Profit after tax amounted to € 3.8 ml vs € 3.5 ml in 2011 having suffered however from a the RES levy on RES electricity sales (~ € 1,7ml booked in 4Q2012)
<i>EBITDA margin (%)</i>	68.9%	65.8%		
EBIT	11.2	13.2	17.5%	▲ As of 31/12/2012 installed capacity stood at 149 MW
<i>EBIT margin (%)</i>	45.3%	41.4%		<ul style="list-style-type: none"> <li>- 147 MW of wind farms</li> <li>- 2 MW of photovoltaics</li> </ul>
Profits/ (Loss) from Associates	0.0	0.0		▲ In January 2013 a 5 MW hydro plant went into trial operation and another 16 MW of wind farms are expected to come on stream in 1H2013
Profit/ (Loss) before Tax	4.8	4.7	-0.8%	▲ The RES sector has been impacted by liquidity issues of LAGIE (delayed receivables of ~ 6 months) and the development of future RES projects is restricted by lack of available financing
<i>Profit before Tax margin (%)</i>	19.2%	14.9%		
Profit/ (Loss) after Tax before Minorities	3.5	3.8	7.9%	
<i>Net Profit margin (before minorities) (%)</i>	14.1%	11.9%		
Net Profit/ (loss) after Minorities	2.8	3.0	6.6%	

## Segmental reporting : Real Estate (IFRS in € ml)

	31/12/2011	31/12/2012	Change (%)
Revenues	2.9	5.9	99.9%
EBITDA	-1.1	-1.2	-13.4%
<i>EBITDA margin (%)</i>	-35.9%	-20.4%	
EBIT	-1.5	-2.4	-60.6%
<i>EBIT margin (%)</i>	-51.3%	-41.2%	
Profits/ (Loss) from Associates	-0.1	0.0	129.9%
Profit/ (Loss) before Tax	-2.5	-4.5	-82.3%
Profit/ (Loss) after Tax before Minorities	-3.9	-5.5	-42.0%
Net Profit/ (loss) after Minorities	-2.2	-3.4	-54.3%

- ▲ Revenues reached € 5.9 mln mostly from the operation of Smart park
- ▲ Profitability has been impacted from value adjustment of real estate assets in Romania (~ € 2.3 ml booked in the 4Q2013)
- ▲ Due to the current market conditions the group remains cautious on further development of real estate projects and focuses on corporate restructuring and cost saving initiatives

## Segmental reporting : Others (IFRS in € ml)

Other activities include ELLAKTOR (parent) and the participations in Mont Parnes Casino and Elpedison Power

	31/12/2011	31/12/2012
Revenues	4.1	1.0
EBITDA	-9.4	-3.9
EBIT	-11.5	-5.2
Profits/ (Loss) from Associates	2.4	0.0
Profit/ (Loss) before Tax	-20.2	-19.0
Profit/ (Loss) after Tax before Minorities	-20.8	-19.2
Net Profit/ (loss) after Minorities	-20.9	-19.2

- ▲ No contribution from Profits from associates in 2012 vs € 2.4 ml in 2011:
- profits from Mont Parnes Casino of € 0.5 ml (vs € 1.2 ml in 2011)
  - losses from Elpedison Power SA of € 0.5 ml (vs profits of € 1.2 ml as of 2011)