

# **2010 Group Results**

31/3/2011

# **Highlights of 2010 Results**

- The economic crisis in Greece and the extra tax measures to tackle the sovereign debt crisis negatively impacted the Group's financial results
- A Revenues decreased by 22.7% to € 1,753.1 ml mainly as a result of lower construction revenues (reduced by ~ 447 ml)
  - operating profit (EBIT) reached € 151.4 ml compared to 232.9 ml in 2009 due to decreased operating profitability in Construction (by ~ € 45 ml) and Concessions (by € 36 ml)
- ▲ Net income after minorities reached € 0.5 ml, negatively affected by reduced operating profit but also by
  - extraordinary taxation of ~ € 14 ml
  - losses of Elpedison Power and European Goldfields
- Operating margin in Construction stood at 1.7%
- Construction backlog as of 31/12/2010 reached € 2.5 bn
  - another € 408 ml of projects are currently pending contract signing
- ✓ Total group debt as of 31/12/10 increased to € 1,946.4 ml vs € 1,694.1 ml as of 31/12/09 and € 1,875.3 ml as of 30/9/2010
  - corporate related Net Debt (Debt less cash and cash equivalents<sup>(1)</sup> excl. non-recourse BOT projects) as of 31/12/2010 increased to € 563.7 ml vs € 372.3 ml as of 31/12/2009 (but are lower than the 9M2010 level of € 571.2 ml) having financed the group's investments / capex and increased working capital needs

Notes : (1) Includes bonds that mature in 2011

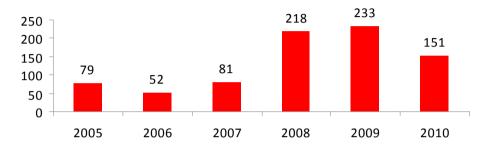


# Evolution of key P&L figures (IFRS in € ml)

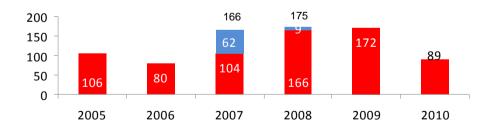
2,269 1,913 1,753 

**Revenues** 

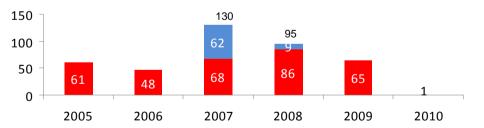
EBIT



### **Profit Before Tax**



### **Net Income After Minorities**

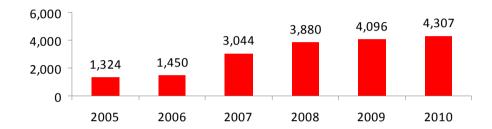


#### Non recurring profit

Notes : 2005, 2006 and 2007 results are not comparable as they do not include the full impact of the Pantechniki acquisition and the subsequent full consolidation of Attiki Odos

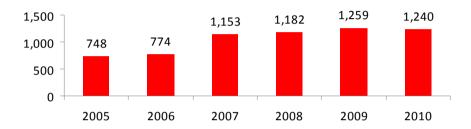


## Evolution of key Balance Sheet figures (IFRS in € ml)

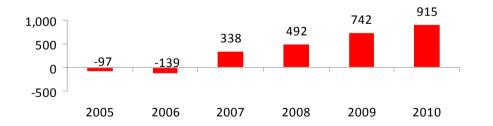


### **Total Assets**

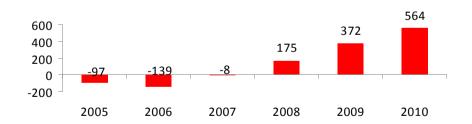




#### Net Debt <sup>(1)</sup>



#### Corporate Net Debt <sup>(2)</sup>



#### Notes :

(1) As of 31/12/2010 € 117.2 ml of time deposits over 3 months and € 87.7 ml of bonds held to maturity are disclosed in Other Current Assets. The respective figures for 31/12/2009 were € 209 ml of time deposits over 3 months

(2) Excluding debt and cash / cash equivalents of non recourse BOT related projects



# Consolidated P&L (IFRS in € ml)

	31/12/2009	31/12/2010	Change (%)
Revenues	2,268.6	1,753.1	-22.7%
EBITDA	335.3	263.3	-21.5%
EBITDA margin (%)	14.8%	15.0%	
EBIT	232.9	151.4	-35.0%
EBIT margin (%)	10.3%	8.6%	
Profits from Associates	3.2	-2.9	-188.1%
Profit before Tax	172.2	88.8	-48.5%
Profit Before Tax margin (%)	7.6%	5.1%	
Profit after Tax before Minorities	98.8	19.9	-79.9%
Net Profit after Minorities	64.9	0.5	-99.2%
Earnings per share <sup>(1)</sup>	0.3762	0.0032	-99.1%

Group revenues decreased by 22.7%
mainly because of reduced revenues
in Construction (~ $\in$ 447 ml) and
Concessions (€ 34 ml)

- Group Operating Profit (EBIT)
   decreased by 35.0% to € 151.4 ml,
   while EBIT margin stood at 8.6%
- ✓ Profit before Tax reached € 88.8 ml decreased by 48.5%
- ▲ Net Income after Minorities reached € 0.5 ml, negatively affected by reduced operating profit but also by extraordinary taxation

 Notes :
 (1)
 Weighted average number of shares : 172,599,396 (2009) and 172,431,279 (2010)

# Consolidated Balance Sheet (IFRS in € ml)

	31/12/2009	31/12/2010	Change (%)	Total Assets increased from € 4,095.6 by 5.2% due to
Long Term Assets	2,002.7	2,097.4	4.7%	<ul> <li>increase of intangible assets to € 1.08 bn</li> <li>compared to € 1.0 bn in 2009 (mainly</li> </ul>
Cash and Cash Equivalent	743.2	826.1	11.2%	Moreas concessions rights ~ € 128 ml)
Other Current Assets <sup>(1)</sup>	1,349.7	1,383.2	2.5%	<ul> <li>increase of investments in associates</li> <li>from ~€ 185 ml to ~€ 201 ml (due to the</li> </ul>
Total Assets	4,095.6	4,306.8	5.2%	Group's participation of $\sim \in 20$ ml in the share capital increase of Elpedison)
Short Term Debt	311.1	540.4	73.7%	<ul> <li>increase of investment property from ~ €</li> <li>128 ml to ~ € 140 ml (mainly due to the</li> </ul>
Other Short Term Liabilities	848.3	764.2	-9.9%	development of Yialou Retail Park)
Long Term Debt	1,383.0	1,406.0	1.7%	<ul> <li>increased receivables from the State's</li> <li>Financial Contribution (IFRIC 12) by ~ €</li> <li>39 ml (from Moreas)</li> </ul>
Other Long Term Liabilities	294.2	356.5	21.2%	<ul> <li>increased cash and cash equivalent by ~</li> <li>€ 79 ml<sup>(1)</sup></li> </ul>
Total Liabilities	2,836.6	3,067.1	8.1%	- decrease in receivables by ~ € 30 ml
	2,000.0	0,007.1	0.170	The increase in Short Term Debt by $\in$ 229.3 ml
Shareholders Equity	1,258.9	1,239.7	-1.5%	to € 540.4 ml, is due to reclassification of long term bond loans to short term as they mature
Shareholders Equity (excluding minorities)	984.6	957.8	-2.7%	within one year from the current balance sheet date (31/12/2010)

#### Notes:

(1) As of  $31/12/2010 \in 117.2$  ml of time deposits over 3 months and  $\in 87.7$  ml of bonds held to maturity are disclosed in Other Current Assets. The respective figures for 31/12/2009 were  $\in 209$  ml of time deposits over 3 months



# Group Debt Analysis (IFRS in € ml)

#### Corporate related Net Debt increased to € 564 ml

					Total group debt increased (14.9%) to €
	31/12/2009	31/12/2010	Change (%)	_	1,946.4 as a result of net debt increase in
				-	<ul> <li>Concessions by ~ € 130 ml</li> </ul>
Short Term Debt	311.1	540.4	73.7%		<ul> <li>Construction by ~€ 40 ml</li> </ul>
	4 000 0	1 100 0	4 70/		<ul> <li>ELLAKTOR by ~ € 50 ml</li> </ul>
Long Term Debt	1,383.0	1,406.0	1.7%		<ul> <li>Wind Farms by ~ € 35 ml</li> </ul>
Total Debt	1,694.1	1,946.4	14.9%		Total Group's cash and cash equivalent
	1,034.1	1,340.4	14.976		reached € 1,031.0 ml as of 31/12/2010,
Less: Non Recourse Debt	958.8	1,035.7	8.0%		increased by 8.3 % compared to 2009
					<ul> <li>cash and cash equivalents of BOT</li> </ul>
Subtotal Debt (excluding non recourse debt)	735.3	910.7	23.9%		related projects increased by $\sim$ $\in$ 95
					ml
Cash and Cash Equivalent <sup>(1)</sup>	952.2	1,031.0	8.3%		<ul> <li>while corporate related cash and cash</li> </ul>
Less: Cash and Cash Equivalent related to Non					equivalents decreased by $\sim \in 16 \text{ ml}$
Recourse Debt	589.2	684.0	16.1%		Corporate related Net Debt as of 31/12/2010
					reached € 563.7 ml vs € 372.3 ml as of
Total Cash excluding Non Recourse Debt	363.0	347.0	-4.4%		31/12/2009, having financed the group's
					capex (e.g. wind farms) and increased
Net Debt (Cash)	372.3	563.7	51.4%		working capital requirements

#### Notes:

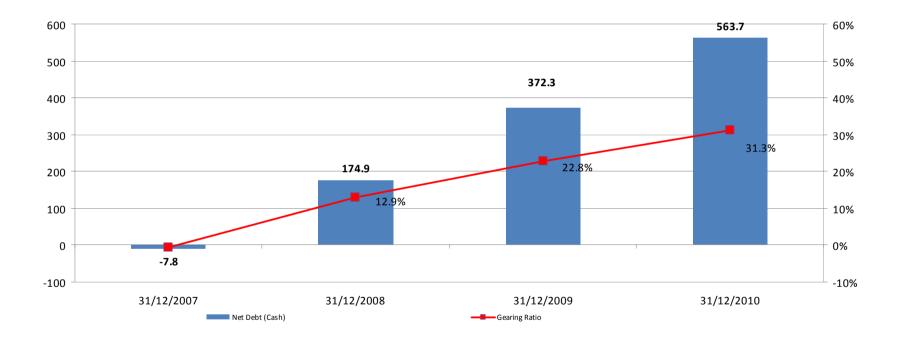
(1) As of 31/12/2010 € 117.2 ml of time deposits over 3 months and € 87.7 ml of bonds held to maturity are disclosed in Other Current Assets. The respective figures for 31/12/2009 were € 209 ml of deposits longer than 3 months



### **Corporate related Net Debt and group gearing**

... despite the increase in corporate related Net Debt, the group maintains a strong capital structure (gearing ~31%)

Evolution of Corporate related Net Debt (Cash) <sup>(1)</sup> / Gearing ratio <sup>(2)</sup>



Notes :

- (1) Corporate related Net Debt = (Short and Long Term Debt excluding BOT related Debt) (Cash & Cash Equivalents incl. time deposits over 3 months under receivables but excl. cash & cash equivalents of BOT related projects)
- (2) Gearing ratio = Corporate related Net Debt / (Equity + Corporate Related Net Debt)



# Consolidated Cash Flows (IFRS in € ml)

The increase in Net Debt has financed working capital needs and group Capex requirements

	31/12/2009	31/12/2010	<ul> <li>Positive operating cash flows of 40.3 ml</li> <li>Cash outflows from investment activities reached €</li> </ul>
Cash Flows from Operating Activities	13.6	40.3	<ul> <li>188.1 ml and include</li> <li>~ € 90 ml for the purchase of EIB bonds (bonds held to maturity)</li> </ul>
Cash Flows from Investment Activities	-286.8	-188.1	<ul> <li>~ € 20ml participation in Elpedison's share capital increase</li> <li>~ € 135 ml capex in concessions (mainly for the concession right for Moreas)</li> </ul>
Cash Flows form Financing Activities	221.6	230.7	<ul> <li>~ € 16 ml capex in construction / quarries</li> <li>~ € 32 ml of wind farms capex</li> <li>inflows of ~ € 92 from reclassification of time</li> </ul>
Net increase / (decrease) in cash and cash equivalent	-51.6	82.9	<ul> <li>deposits over 3 months to deposits</li> <li>inflows of ~ € 13 ml from sale of assets and participations in Construction /Quaries</li> </ul>
Cash equivalents at start of period	794.8	743.2	Cash flows from financing activities (~€ 230.7 ml) are effectively the net increase of debt (new loans less loan repayments)
Cash equivalents at end of period <sup>(1)</sup>	743.2	826.1	

Notes :

(1) Does not Include time deposits over 3months which are under receivables



# Parent Company Financial Statements (IFRS in € ml)

	31/12/2009	31/12/2010	Change (%)		31/12/2009	31/12/2010	Change (%)
Revenues	0.4	0.5	19.5%	Long Term Assets	1,007.1	1,039.4	3.2%
EBITDA	6.2	0.3	-95.1%		11.0		
EBIT	4.9	-0.9	-118.1%	Cash and Cash Equivalent	11.9	32.4	171.8%
Income from dividends <sup>(1)</sup>	27.7	14.5	-47.8%	Other Current Assets	38.1	17.5	-54.2%
Net Profit before Minorities	23.8	6.0	-74.7%	Total Assets	1,057.2	1,089.3	3.0%
				Short Term Debt	0.0	165.0	-
				Other Short Term Liabilities	9.3	4.0	-56.8%
				Long Term Debt	215.0	99.6	-53.7%
				Other Long Term Liabilities	2.2	1.1	-53.0%

**Total Liabilities** 

Shareholders Equity

226.6

830.6

269.7

819.6

Notes :

(1) Income from dividends in 2010 consists mainly of AKTOR (€ 10 ml) and Athens Resort (€ 4 ml). These amounts include withheld tax



19.0%

-1.3%

### Segmental analysis of 2010 Results (IFRS in € ml)

	Construction & Quarries	Real Estate	Concessions	Environment	Wind Farms	Other	Total
Revenues	1,357.0	2.9	289.5	80.6	21.3	1.8	1,753.1
EBITDA	64.2	-2.0	162.9	24.4	13.7	0.1	263.3
EBITDA margin (%)	4.7%	-68.7%	56.3%	30.3%	64.4%	4.2%	15.0%
EBIT	23.7	-2.3	102.9	19.4	9.0	-1.4	151.4
EBIT margin (%)	1.7%	-78.4%	35.6%	24.1%	42.2%	-74.4%	8.6%
Profit before tax	10.8	-2.9	67.8	18.7	6.8	-12.5	88.8
Profit before tax margin (%)	0.8%	-98.5%	23.4%	23.2%	32.0%	-678.2%	5.1%
Net profit (before minorities)	-14.0	-3.9	37.6	10.7	4.2	-14.8	19.9
Net profit margin (before minorities) (%)	-1.0%	-134.3%	13.0%	13.3%	19.6%	-800.7%	1.1%
Net profit (after minorities)	-7.7	-2.2	14.9	7.0	3.3	-14.6	0.5
Extraordinary taxation							

 
 Extraordinary taxation (included in Profit after tax)
 4.3
 0.3
 6.5
 2.3
 0.2
 0.5
 14.1



### Segmental analysis of 2009 Results (IFRS in € ml)

	Construction & Quarries	Real Estate	Concessions	Environment	Wind Farms	Other	Total
Revenues	1,804.4	4.5	323.5	119.4	14.3	2.4	2,268.6
EBITDA	108.0	-1.1	193.9	27.8	8.3	-1.8	335.3
EBITDA margin (%)	6.0%	-23.4%	59.9%	23.3%	58.5%	-72.4%	14.8%
EBIT	68.4	-1.3	138.9	24.5	5.6	-3.1	232.9
EBIT margin (%)	3.8%	-29.0%	42.9%	20.5%	39.5%	-127.3%	10.3%
Profit before tax	55.9	-1.9	99.8	23.1	3.7	-8.2	172.2
Profit before tax margin (%)	3.1%	-41.9%	30.8%	19.3%	25.8%	-337.3%	7.6%
Net profit (before minorities)	27.1	-2.2	65.8	16.7	2.3	-11.0	98.8
Net profit margin (before minorities) (%)	1.5%	-47.6%	20.3%	14.0%	16.4%	-449.7%	4.4%
Net profit (after minorities)	28.8	-1.0	35.3	11.0	1.8	-11.0	64.9
Extraordinary taxation (included in Profit after tax)	3.3	0.0	2.4	0.5	0.0	2.7	8.9



### Segmental reporting : Construction <sup>(1)</sup> (IFRS in $\in$ mI)

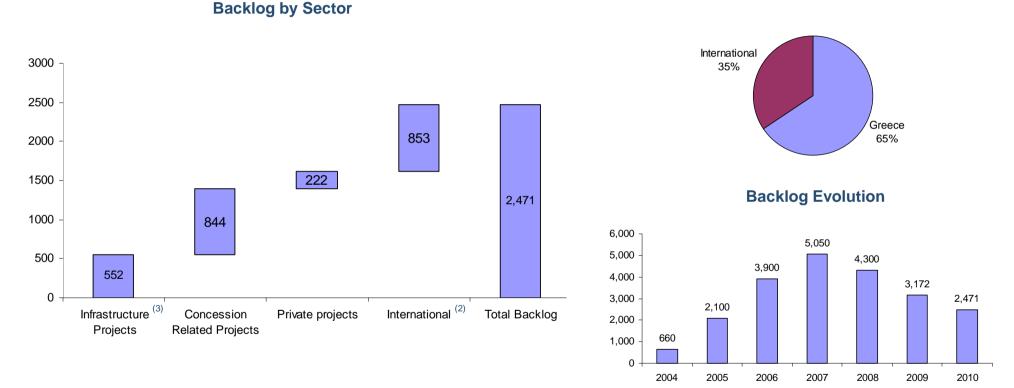
	31/12/2009	31/12/2010	Change (%)	<ul> <li>Construction revenues decreased by</li> </ul>
Revenues	1,804.4	1,357.0	-24.8%	24.8% to € 1,357.0 ml – € 1,310.1 ml from construction
EBITDA	108.0	64.2	-40.6%	(including BIOSAR revenues)
EBITDA margin (%)	6.0%	4.7%		<ul> <li>– € 46.8 ml from Quarries</li> <li>2010 revenue breakdown (excluding</li> </ul>
EBIT	68.4	23.7	-65.4%	Quarries)
EBIT margin (%)	3.8%	1.7%		<ul> <li>59% from infrastructure projects in Greece (including</li> </ul>
Profits from Associates	-0.3	-0.3		BOT projects) <ul> <li>17% from private projects in</li> </ul>
Profit before Tax	55.9	10.8	-80.6%	Greece
Profit before Tax margin (%)	3.1%	0.8%		<ul><li>5% from projects in Balkans</li><li>19% from Middle East</li></ul>
Net Profit (before minorities)	27.1	-14.0	-151.6%	<ul> <li>Overall operating margin of the</li> </ul>
Net Profit margin (before minorities) (%)	1.5%	-1.0%		Construction business segment reached 1.7%
Net Profit (after minorities)	28.8	-7.7	-127.0%	



# Segmental reporting : Construction (continued)

... Construction backlog as of 31/12/2010 stands at  $\leq 2.5$  bn with another  $\leq 408$  ml of projects<sup>(1)</sup> that remain to be signed

**Backlog by Geographic Region** 



#### Notes:

- (1) Construction & Operation of Household Waste Management System in Saint Petersburg €215 ml, construction of tunnel in the road section Tirane Elbasan € 60 ml, BIOSAR projects ~ € 47 ml, subcontracts for Olympia Odos € 84 ml
- (2) Includes the Blue City project in Oman (€ 620 ml backlog)
- (3) Includes BIOSAR backlog of ~ € 64 ml



# Segmental reporting : Concessions (IFRS in € ml)

	31/12/2009	31/12/2010	Change (%)	4	Concessions revenues decreased by 10.5% to € 289.5 ml
Revenues	323.5	289.5	-10.5%	_	<ul> <li>Attiki Odos revenues remain the major contributor (~ € 227 ml)</li> <li>revenues from Moreas (both tolls and</li> </ul>
EBITDA	193.9	162.9	-16.0%		construction revenues under IFRIC 12 post intragroup eliminations)
EBITDA margin (%)	59.9%	56.3%			amounted to € 58.5 ml of which € 17.2 ml is toll related revenues
EBIT	138.9	102.9	-25.9%	4	Concessions operating margin stood at 35.6%
EBIT margin (%)	42.9%	35.6%			<ul> <li>Profits from associates include:</li> <li>Rio-Antirrio Bridge: € 1.8 ml from 2.3 ml in 2009</li> </ul>
Profits from Associates	3.9	2.6	-33.6%		<ul> <li>Aegean Motorway (Maliakos): €0.9 ml from €1.6 ml in 2009</li> </ul>
Profit before Tax	99.8	67.8	-32.1%		Net Profit after minorities decreased to $\in$ 14.9 ml vs $\in$ 35.3 ml mainly due to
Profit before Tax margin (%)	30.8%	23.4%			<ul> <li>reduced operating profitability</li> <li>increased depreciation / amortisation</li> </ul>
Net Profit (before minorities)	65.8	37.6	-42.9%		for Moreas as construction of the project progresses and the intangible
Net Profit margin (before minorities) (%)	20.3%	13.0%			asset increases (net effect after minorities of c. € 5ml)
Net Profit (after minorities)	35.3	14.9	-57.9%		<ul> <li>reduced revenues of Aktor</li> <li>Concessions as in 2009 revenues</li> <li>included non recurring profit from</li> </ul>

success fees of € 4.4 ml



## Segmental reporting : Environment (IFRS in € ml)

	31/12/2009	31/12/2010	Change (%)	Environment revenues
Revenues	119.4	80.6	-32.4%	decreased by 32.4% to €80.6 ml mainly due to completion of certain construction projects of
EBITDA	27.8	24.4	-12.3%	<ul> <li>HELECTOR</li> <li>Operating profit reached € 19.4 ml, decreased by 20.6%</li> </ul>
EBITDA margin (%)	23.3%	30.3%		<ul> <li>EBIT margin improved, reaching 24.1% vs 20.5% as of</li> </ul>
EBIT	24.5	19.4	-20.6%	31/12/2009 as a result of - higher contribution of
EBIT margin (%)	20.5%	24.1%		waste management activities and renewables that are higher margin
Profits from Associates	-0.1	0.1		activities – increased performance
Profit before Tax	23.1	18.7	-19.0%	and prices of renewables sector
Profit before Tax margin (%)	19.3%	23.2%		
Net Profit (before minorities)	16.7	10.7	-35.8%	
Net Profit margin (before minorities) (%) Net Profit (after minorities)	14.0%	13.3%		
wei i ioni (antei minorities)	11.0	7.0	-36.4%	



# Segmental reporting : Wind Farms (IFRS in € ml)

	31/12/2009	31/12/2010	Change (%)	4
Revenues	14.3	21.3	49.2%	
EBITDA	8.3	13.7	64.3%	
EBITDA margin (%)	58.5%	64.4%		
EBIT	5.6	9.0	59.6%	
EBIT margin (%)	39.5%	42.2%		
Profits from Associates	-0.1	0.0		
Profit before Tax	3.7	6.8	84.9%	
Profit before Tax margin (%)	25.8%	32.0%		
Net Profit (before minorities)	2.3	4.2	79.1%	
Net Profit margin (before minorities) (%)	16.4%	19.6%		
Net Profit (after minorities)	1.8	3.3	78.8%	

Wind farm revenues reached € 21.3 ml, reflecting the increased installed capacity of wind farms sector, which are 118 MW as of 31/12/2010 9MW wind farms in Lesvos 45.8 MW wind farms in \_ Kefallonia 23 MW wind farms in \_ Peloponese (Ktenias) 6.3 MW wind farms in Crete 2 MW Photovoltaic plant at \_ Lekana 23 MW wind farm in Thrace \_ 7.65 MW wind farm in Lakonia \_ 1.2 MW wind farm in Evia \_ Another 116.5 MW are currently under construction 71.5 MW of 4 wind farms in \_ Piraeus (Vromosikia, Lambousa, Asprovouni, Ortholithi) 40 MW wind farm in \_ Arcadia/Argolida (Lyrceion Oros) 5 MW hydroelectric in Grevena



# Segmental reporting : Real Estate (IFRS in € ml)

	31/12/2009	31/12/2010	Change (%)
Revenues	4.5	2.9	-36.1%
EBITDA	-1.1	-2.0	87.6%
EBITDA margin (%)	-23.4%	-68.7%	
EBIT	-1.3	-2.3	72.8%
EBIT margin (%)	-29.0%	-78.4%	
Profits from Associates	-0.1	-0.2	71.2%
Profit before Tax	-1.9	-2.9	50.0%
Profit before Tax margin (%)	-41.9%	-98.5%	
Net Profit (before minorities)	-2.2	-3.9	80.3%
Net Profit (after minorities)	-1.0	-2.2	122.9%

The financial crisis continues to negatively impact the segment's performance

Yialou retail park is at the stage of construction and has secured leases for over 50% of its volume



# Segmental reporting : Others (IFRS in € ml)

Other activities include ELLAKTOR (parent) and the participations in European Goldfields / Hellas Gold and Mont Parnes Casino

	31/12/2009	31/12/2010
Revenues	2.4	1.8
EBITDA	-1.8	0.1
EBIT	-3.1	-1.4
Profits from Associates	-0.1	-5.1
Profit before Tax	-8.2	-12.5
Net Profit / Loss (before minorities)	-11.0	-14.8
Net Profit / Loss (after minorities)	-11.0	-14.6

4	Losses from associates increased to $\leq 5.7$ ml vs $\leq 0.1$ ml due to		
	-	profits from Mont Parnes Casino reduced from € 2.7 ml in 2009 to € 2.1 ml in 2010	
	-	losses from European Goldfields increased from € 1.5 ml in 2009 to € 6.6 ml in 2010	
	-	losses from HE&D / Elpedison were € 0.6 ml vs €1.3 ml in 2009	
4	Other	expenses are	
	-	financial expenses of $\in$ 6.0 ml vs $\in$ 5.1 ml in 2009	
	_	administrative expenses of $\in$ 5.7 ml	

