

# **Group Presentation**

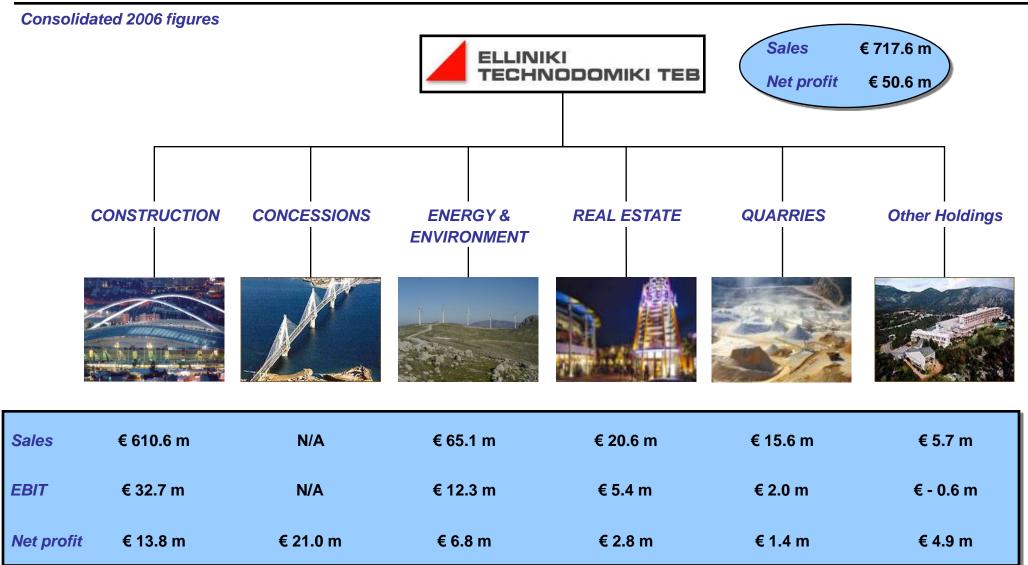


### PRESENTATION OBJECTIVES



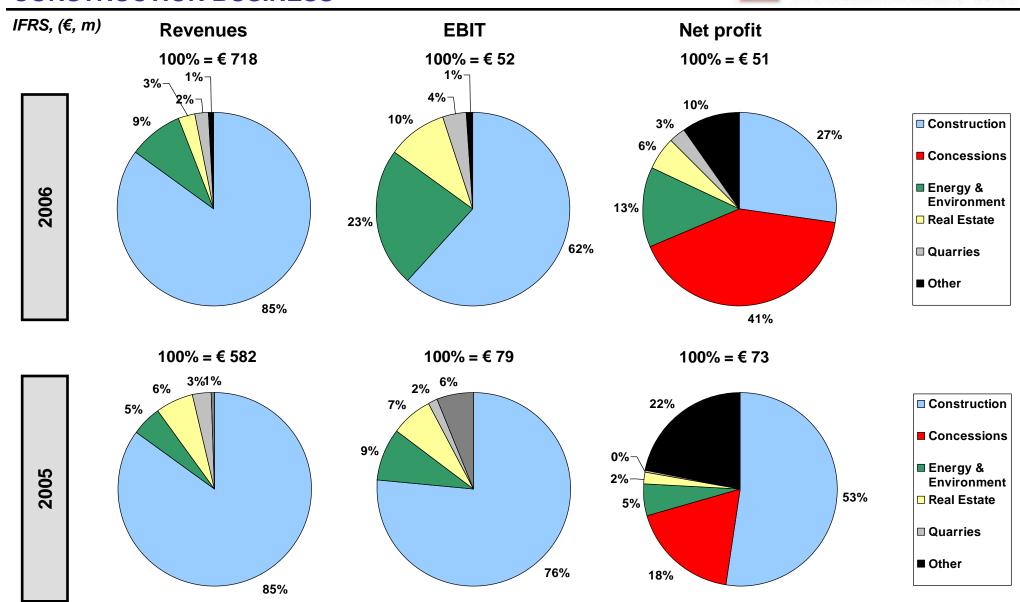
- 1. A perspective on the fundamentals of our Construction business
- 2. Clear out the "fuzziness" about the value and the prospects in the three growing businesses of the Group:
  - Renewable Sources of Energy
  - Concessions
  - Waste Management
- 3. Highlight the Group's investment opportunities going forward
- 4. Obtain market feedback





# PROFITS ARE NOT JUST GENERATED BY THE CONSTRUCTION BUSINESS

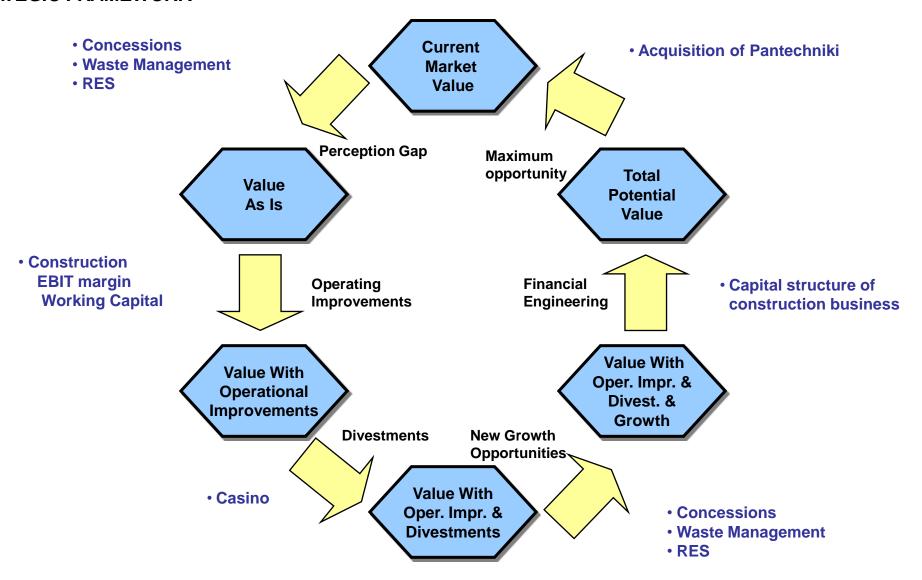




### **CAN WE INCREASE SHAREHOLDER VALUE?**



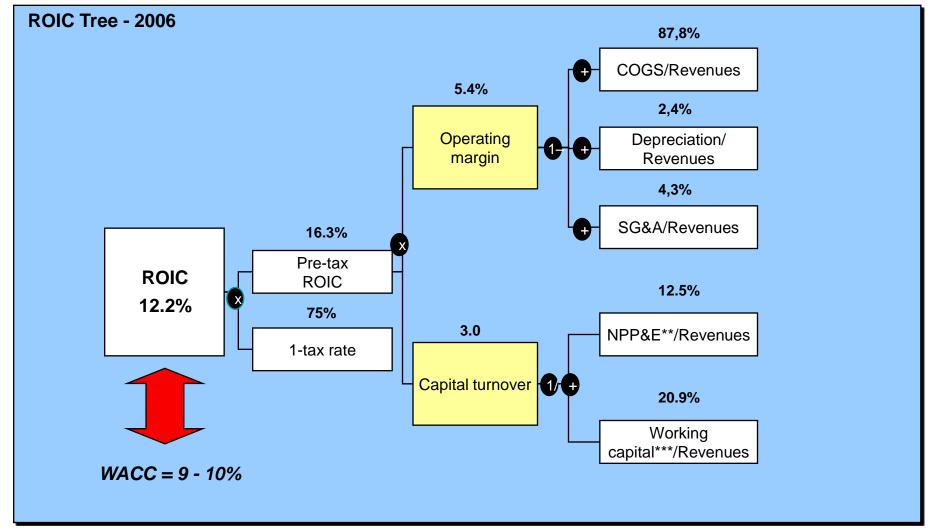
### STRATEGIC FRAMEWORK



# WITH ~ € 4.5 BILLION IN BACKLOG\* IT IS ALL ABOUT EXECUTION & NOT AGGRESSIVE REVENUE GROWTH



### AKTOR Consolidated figures excluding Quarries and Mines



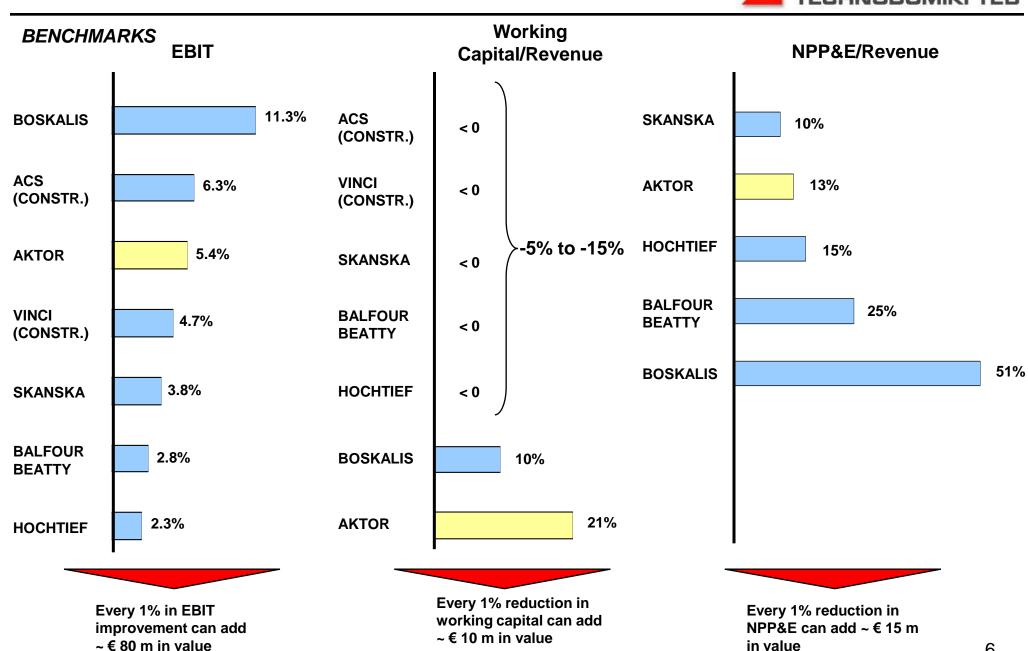
<sup>\*</sup> Excludes Pantechniki's backlog

<sup>\*</sup> Average NPP&E and Working Capital (2006, 2005)

<sup>\*</sup> Excluding excess cash

### THERE IS ROOM FOR IMPROVEMENT





### CONSTRUCTION SECTOR IS CONSOLIDATING BUT STILL..



### 7<sup>th</sup> Grade listed construction companies in Greece

Company	Revenue	es		Market s	hare	Ne	et profit		Net debt
	2005	2006	Δ%	2005	2006	2005	2006	Δ%	2006
1 ELTEB (AKTOR)	581,8	717,6	23,3	24,9%	30,7%	73,3	50,6	-30,9	-139,0
2 MOCHLOS	329,1	370,0	12,4	14,1%	15,8%	-20,2	-0,6	97,0	N/A
3 J&P AVAX	357,5	360,3	0,8	15,3%	15,4%	12,8	19,4	52,1	-34,0
4 GEK (TERNA)	274,2	336,5	22,7	11,7%	14,4%	26,3	26,3	0,0	84,0
5 AEGEK	286,9	195,2	-32,0	12,3%	8,3%	-4,9	-35,1	-611,4	287,0
7 MICHANIKI	116,9	166,7	42,6	5,0%	7,1%	19,5	25,9	33,0	17,0
10 BIOTER	75,7	77,9	2,9	3,2%	3,3%	0,4	1,2	242,9	34,0
6 PANTECHNIKI	134,3	180,3	34,3	5,7%	7,7%	7,5	8,2	9,1	84,3
8 ATHINA	115,2	150,0	30,3	4,9%	6,4%	-12,4	0,5	104,0	60,8
9 ATTIKAT	68,8	132,1	92,0	2,9%	5,6%	1,8	0,7	-60,7	98,5

Size & financial strength matters

To be acquired/ merged

Suspended

11 ALTE

12 EFKLEIDIS

13 EMPEDOS

14 THEMELIODOMI

TOTAL

2.340,4

2,686,6

# FOR EVERY 1 MW OF WIND CAPACITY INSTALLED ~ € 1.4\* m IN SHAREHOLDER VALUE IS CREATED

BULGARIA

**22 MW** 

Eccabit





High priority areas for the installation of wind parks



ELTEB wind parks in operation



ELTEB wind parks under development

	2006A	2007E	2008F	2009F
Wind capacity installed (MW)	30	30	158	228
Biogas capacity installed (MW)	30	30	30	30

End of Year Installed Base

### **Key Figures**

>	CAPEX / MW	€ 1.1 m
>	Equity / MW (20% CAPEX)	€ 0.22 m
>	Range of Equity value / MW	€ 1.4 m – 1.8 m
>	Annual revenue/MW wind	€ 200.000 - 225.000
>	Annual revenue/MW biogas	€ 400.000 - 425.000
>	Wind parks EBIT margin	75% - 80%
>	Biogas EBIT margin	40% - 45%



THE FORMER

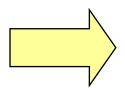
ALBANIA

JGCSLAV REPUBLIC

# ANOTHER ~400MW OF RENEWABLES IN EARLY STAGE OF DEVELOPMENT



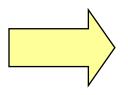




### ~300 MW WIND PARKS

- 200 MW with production permits
- 100 MW to file for production permits before the end of 2007

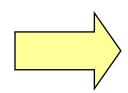




### ~20 MW PHOTOVOLTAIC PARKS

- 6 applications for 17 MW have been filed for production permits
- Additional applications excluded from the permit process to be filed in August, 2007





~80 MW WASTE-TO-ENERGY

- 1 application for 20 MW has been filed for production permit
- 2 more applications for ~ 60 MW to be filed

### **ATTIKI ODOS**











> Type of concession

> ELTEB participation

Total length

> Start of operations (partial)

> End of concession

Total investment

Expected IRR

Average daily traffic

2006 revenue

2006 net profit

Debt repaid

Dividend payout to begin in

Operator

**Toll ring road in Athens** 

39.17%

65.2 km

**March 2001** 

September 2024

€ 1,244 m (431 state contr., 174 equity, 639 loan)

13.1%

~ 270,000 vehicles

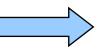
€ 223 m

€ 47 m

€ 65 m

2012

ATTIKES DIADROMES (31.3% ELTEB)



59.27%\*

At maximum NPV point the value of 100% of the dividends is worth another € 500 million from the current value

47.40%\*

\* Post Pantechniki deal completion

### **RIO-ANTIRIO BRIDGE**











- Type of concession
- **ELTEB** participation
- **Total length**
- **Start of operations**
- **End of concession**
- **Total investment**
- **Debt repaid**
- **Expected IRR**
- Average daily traffic
- 2006 revenue
- 2006 net profit
- Dividend payout to begin in
- **Operator**

Toll bridge

15.48%



August 2004

2039

839 m € (400 state contr., 65 equity, 370 loan\*\*)

€ 20 m

11.5% (real)

**12,100 vehicles** 

€ 43 m

€ 8.5 m

2007

**GEFYRA LEITOURGIA\*** (15.48% ELTEB)





20.28%

20.28%\*

**ELTEB's cumulative** dividends from the **Rio-Antirio Bridge to** exceed € 230\* million until 2040

- Post completion of the Pantechniki deal
- Plus € 4 m interest from surplus cash

### **CONTROLLING STAKES IN TWO NEW CONCESSIONS**



### KORINTHOS-TRIPOLI-KALAMATA MOTORWAY & LEFKTRO-SPARTI BRANCH

# Konsels - Tryon - Kalamus Moroway and Leftine - Spen Blanch Tryon North Intraste IC Athiest IC Spec IC Sp

### THESSALONIKI SUBMERGED TUNNEL



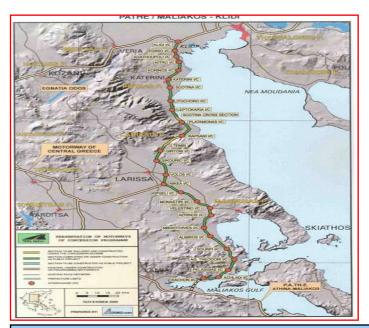
>	Stake	73.34%	50%	
>	Total investment	€1 billion	€ 470 million	
>	Group's equity/quasi equity investment	10%	13%	
>	Concession period	30 years	30 years	
>	Construction period	4.5 years	4 years	
>	Expected commencement date	4Q 2007	1Q 2008	
>	Exploitation of existing tolls	YES	NO	
>	Expected nominal IRR	10%	10%*	

Including operator 12

### MINORITY STAKES IN TWO NEW CONCESSIONS



### **MALIAKOS-KLEIDI MOTORWAY**



# ELEFSINA-KORINTHOS-PATRA-PYRGOS-TSAKONA MOTORWAY



>	Stake	20%	18%
>	Total investment	€1 billion	€ 2.8 billion
>	Group's equity/quasi equity investment	10%	7%
>	Concession period	30 years	30 years
>	Construction period	4.5 years	6 years
>	Expected commencement date	1Q 2008	1Q 2008
>	Exploitation of existing tolls	YES	YES
>	Expected nominal IRR	14%	14%

## **WASTE MANAGEMENT (1/2)**





Collection

**Transportation** 

Treatment & Recycling

nent & Disposal



- Construction and operation of waste treatment (MSW\* and commercial waste) plants in Germany
- HERHOF technology deployed in Europe: >30 composting plants and 7 MBT\*\* plants

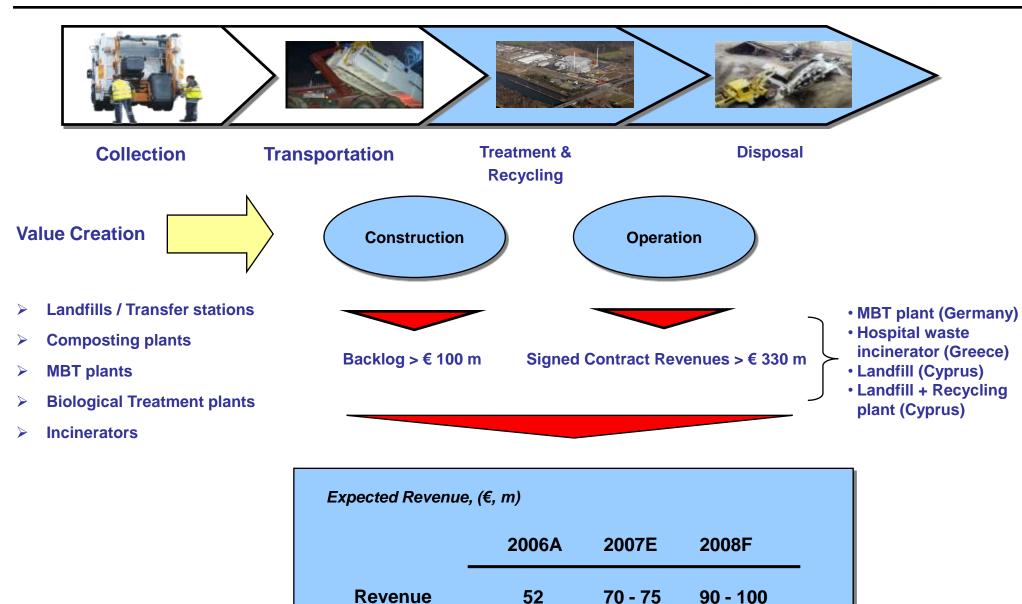


- Leader in construction and operation of sanitary landfills in Greece and Cyprus
  - 7 landfills in Greece
  - 2 landfills in Cyprus

Municipal Solid Waste

\*\* Mechanical Biological Treatment





### **GROUP REAL ESTATE ASSETS**



### **REDS\*** main assets

YALOU

• 300 K sqm

KANTZA

• 301 K sqm

REDS Market cap € 166 m
% ELTEB 50.83%

Value of REDS assets for the Group



### **ELTEB main assets**

- Office buildings Athens
- ~ 10 K sqm

Land in Athens

• 46 K sqm

Land in loannina

• 25 K sqm

Land in Kantza

• 40 K sqm

Land in Gyalou

• 36 K sqm

Value of ELTEB real estate assets

€ 60 m

**Total value** 



<sup>\*</sup> Has recently sold out its two commercial centers (Athens, Patras) for € 40 m and has MOUs for its other two main assets

### ~ € 400 MILLION IN CAPEX OVER THE NEXT 3 YEARS



